

Original Scholarship

Service Delivery Models to Maximize Quality
of Life for Older People at the End of Life:
A Rapid Review

CATHERINE J. EVANS,^{*,†} LUCY ISON,^{*}
CLARE ELLIS-SMITH,^{*} CAROLINE NICHOLSON,^{‡,§}
ALESSIA COSTA,[‡] ADEJOKE O. OLUYASE,^{*}
EVE NAMISANGO,^{*} ANNA E. BONE,^{*}
LISA JANE BRIGHTON,^{*} DEOKHEE YI,^{*}
SARAH COMBES,[‡] SABRINA BAJWAH,^{*} WEI GAO,^{*}
RICHARD HARDING,^{*} PAUL ONG,^{||}
IRENE J. HIGGINSON,^{*}
and MATTHEW MADDOCKS^{*}

**King's College London, Cicely Saunders Institute of Palliative Care, Policy and Rehabilitation; †Sussex Community NHS Foundation Trust, Brighton General Hospital; ‡King's College London, Florence Nightingale Faculty of Nursing, Midwifery & Palliative Care; §St Christopher's Hospice; ||World Health Organisation Centre for Health Development*

Policy Points:

- We identified two overarching classifications of integrated geriatric and palliative care to maximize older people's quality of life at the end of life. Both are oriented to person-centered care, but with differing emphasis on either function or symptoms and concerns.
- Policymakers should both improve access to palliative care beyond just the last months of life and increase geriatric care provision to maintain and optimize function. This would ensure that continuity and coordination for potentially complex care needs across the continuum of late life would be maintained, where the demarcation of boundaries between healthy aging and healthy dying become increasingly blurred.

The Milbank Quarterly, Vol. 97, No. 1, 2019 (pp. 113-175)

© 2019 The Authors The Milbank Quarterly published by Wiley Periodicals, Inc. on behalf of The Millbank Memorial Fund

This is an open access article under the terms of the Creative Commons Attribution License, which permits use, distribution and reproduction in any medium, provided the original work is properly cited.

- Our findings highlight the urgent need for health system change to improve end-of-life care as part of universal health coverage. The use of health services should be informed by the likelihood of benefits and intended outcomes rather than on prognosis.

Context: In an era of unprecedented global aging, a key priority is to align health and social services for older populations in order to support the dual priorities of living well while adapting to a gradual decline in function. We aimed to provide a comprehensive synthesis of evidence regarding service delivery models that optimize the quality of life (QoL) for older people at the end of life across health, social, and welfare services worldwide.

Methods: We conducted a rapid scoping review of systematic reviews. We searched MEDLINE, CINAHL, EMBASE, and CDSR databases from 2000 to 2017 for reviews reporting the effectiveness of service models aimed at optimizing QoL for older people, more than 50% of whom were older than 60 and in the last one or two years of life. We assessed the quality of these included reviews using AMSTAR and synthesized the findings narratively.

Results: Of the 2,238 reviews identified, we included 72, with 20 reporting meta-analysis. Although all the World Health Organization (WHO) regions were represented, most of the reviews reported data from the Americas (52 of 72), Europe (46 of 72), and/or the Western Pacific (28 of 72). We identified two overarching classifications of service models but with different target outcomes: Integrated Geriatric Care, emphasizing physical function, and Integrated Palliative Care, focusing mainly on symptoms and concerns. Areas of synergy across the overarching classifications included person-centered care, education, and a multiprofessional workforce. The reviews assessed 117 separate outcomes. A meta-analysis demonstrated effectiveness for both classifications on QoL, including symptoms such as pain, depression, and psychological well-being. Economic analysis and its implications were poorly considered.

Conclusions: Despite their different target outcomes, those service models classified as Integrated Geriatric Care or Integrated Palliative Care were effective in improving QoL for older people nearing the end of life. Both approaches highlight the imperative for integrating services across the care continuum, with service involvement triggered by the patient's needs and likelihood of benefits. To inform the sustainability of health system change we encourage economic analyses that span health and social care and examine all sources of finance to understand contextual inequalities.

Keywords: palliative care, geriatrics, health services for the aged, quality of life.

THE WORLD'S POPULATION IS AGING, WITH AN UNPRECEDENTED rise in the number of people aged 60 years and older, and with the largest proportional increase being the oldest old.^{1,2} With advancing age comes multimorbidity and frailty,³ as well as a prolonged and uncertain trajectory of functional decline that lasts years rather than months. Health and social care needs among older people are diverse and often complex, with multiple interacting factors related to the individual (eg, ethnicity), his or her health (eg, morbidities), and environment (eg, care setting, resources). Healthy aging means supporting the duality of living as well as possible by maximizing function and preventing or minimizing complications while adapting successfully to gradual deterioration and human finitude.⁴ It extends beyond longevity, particularly in the last years of life. The amelioration of suffering and concerns is imperative for older people, who often experience a high prevalence and level of symptom distress associated with advanced illness.⁵ However, there is often uncertainty as to when an older person is nearing the end of life and could benefit from a palliative approach, particularly those who are frail and have nonmalignant conditions, such as dementia. Accordingly, our recognition of the likely benefit of palliative and end-of-life care (EoLC) is frequently limited to the last days or weeks of life.⁶ This late recognition can impede care, with overuse of aggressive treatments that have little benefit and compromise quality of life⁷ and undertreatment of symptoms and concerns, notably or including pain, anxiety, and breathlessness.⁸ Health and social care providers' poor communication regarding the goals and plans of care, as well as limited involvement of the older person in decision making, further diminishes the intended benefit of the care provided.⁹

Palliative care is considered internationally as an essential health service for all people with chronic progressive conditions,¹⁰ and it is a key part of the required global systemwide response to realign health and social care to the needs of our aging populations.¹ In 2014, the World Health Assembly (WHA)¹¹ resolved that palliative care be integrated into all health systems. The WHA conceptualized palliative care as relevant across the illness trajectory, encompassing EoLC, delivered by all those providing care to people living and dying with chronic progressive conditions, and with the shared goals of improving quality of life and enabling people to die peacefully. The purpose of palliative care is to improve quality of life by preventing and/or relieving suffering through the early identification and impeccable assessment and treatment of

physical, psychological, and spiritual symptoms and concerns for the person and his or her family.^{11,12}

Globally, there are many service delivery models for palliative and EoLC care for older people, spanning a specific condition (eg, dementia),¹³ care setting (eg, care homes),¹⁴ and provision by both specialist teams in palliative care for people with complex problems and generalists in palliative care treating those with progressive conditions,¹⁵ including primary and geriatric care.¹⁶⁻¹⁸ Most models advocate a comprehensive assessment, with an emphasis on supporting functional and mental capabilities and enabling the pursuit of those things important to the individual. Care delivery is by multidisciplinary teams, with an increasing understanding that optimal care requires the integration of services across health and social care systems.¹⁹ Low- and middle-income countries (LMICs) rely particularly on community- and home-based delivery,^{20,21} and access to service is often confined to large urban centers.²² The global inequity in the provision of palliative care¹⁵ makes it imperative to identify models of care that are sustainable in LMICs. The health system challenges may be different; for example, the availability of analgesia is a pressing policy issue for many LMICs,²³⁻²⁵ and aging is a relatively new and rapidly changing epidemiological phenomenon.¹ The WHO member states' commitment to universal health coverage (UHC) by 2030 provides an opportunity to broaden access to care for older people with chronic progressive conditions and to realign health systems with the needs of our aging population. We must understand what the "best" systems and models of service delivery are and how to realign care to meet the complex health needs associated with advanced age across low-, middle-, and high-income settings in order to achieve UHC.

We aimed to provide a comprehensive systematic synthesis of the available evidence regarding service delivery models that optimize quality of life for older people at the end of life. In response to a call from the WHO, we studied health, social, and welfare services across all countries, with special attention to LMICs. Our objectives were to (1) describe the context, components, and target outcomes of the overarching service delivery models; (2) summarize their reported impacts on quality of life, function, and dignity; (3) appraise the scalability and sustainability of service delivery models with respect to implementation requirements, workforce implications, and population coverage; and (4) identify priorities for policy, practice, and research.

Methods

Design

We conducted a rapid scoping review to systematically search, select, and synthesize knowledge regarding our aims to map key concepts, types of evidence, and gaps in research.²⁶ We planned the review in accordance with the Centre for Reviews and Dissemination²⁷ guidance and reported it in accordance with the Preferred Reporting Items for Systematic Reviews and Meta-Analysis (PRISMA) statement.²⁸

Eligibility Criteria

We included systematic reviews published between January 2000 and October 2017 that examined service delivery models aimed at maximizing older people's quality of life at the end of life. Our primary intention was to assess the evidence for current models.

Operationally, we defined reviews of older people as those where 50% or more of the included population were 60 or more years old, and were at the end of life; that is, those people described as being in the last one to two years of life, using a service typically accessed during an advanced stage of disease (eg, specialist palliative care, nursing home) or having advanced disease. We defined a service delivery model as "an overarching design for health care service provision with multiple components and interacting elements."²⁹ Delivery models focusing on postdeath intervention were outside the scope of the review, and we excluded reviews of a single component intervention, for example, the provision of an assistive device. We did include reviews containing data on outcomes relating to quality of life, function, or dignified end-of-life care. Eligible reviews had to draw on more than one data source³⁰ in order to identify studies using experimental designs. Narrative reviews, or those describing case studies or series or descriptive studies only, were not eligible.

Search Strategy

We devised an electronic search strategy with an information specialist using a combination of MeSH and full-text search terms developed for MEDLINE and adapted for other databases as necessary. The MeSH

terms included “Terminally ill” or “Palliative care” for the population, “Hospice and palliative care nursing” or “Hospice care” for the intervention, and “Quality of life,” “Pain management,” or “Activities of daily living” for outcomes of interest. The Boolean operators OR and AND were used for MeSH terms within and across the population, interventions, and outcomes of interest. Key search terms were used as free text and also with the use of the truncation symbol to retrieve variations in the terminology (details in Online Appendix 1). We conducted electronic database searches in MEDLINE, CINAHL, EMBASE, and the Cochrane Database of Systematic Reviews. Our searches were restricted to human subjects and to systematic reviews using a filter developed by Lunny and colleagues.³¹ There was no restriction on the language of the publication. We searched the gray literature using hand searching; scanning reference lists, textbooks, and policy documents; and contacting experts in the field to seek potentially relevant research material, including ongoing and unpublished research.

Selection of Studies. We used referencing software (Endnote version x8)³² to manage a database of search findings and to remove duplicates. A calibration process took place in which two reviewers (Lucy Ison and Clare Ellis-Smith) independently reviewed 50 random citations to test the application of the eligibility criteria. Once an agreement of more than 90% was confirmed, 4 groups of reviewers (Lucy Ison and Clare Ellis-Smith; Catherine Evans, Deokhee Yi, and Lisa Jane Brighton; Anna Bone and Matthew Maddocks; Alessia Costa and Adejoke Oluyase) screened all the titles and abstracts. For titles and/or abstracts that met the review criteria or when information in the title and abstract was insufficient to determine eligibility, we retrieved the full-text articles. In cases of discrepancy, the project leaders (Catherine Evans and Matthew Maddocks) appraised the full texts, along with a group discussion.

Assessment of Methodological Quality in Included Studies. Those reviews selected for inclusion were assessed for methodological quality using A Measurement Tool to Assess Systematic Reviews (AMSTAR),³³ which has demonstrated satisfactory reliability and construct validity.³⁴ AMSTAR covers 11 key constructs with a point allocated for the presence of each criterion (unweighted), with a maximum score of 11. Quality was categorized as low (scoring 0-4), moderate (scoring 5-8), or high (scoring 9-11).³⁵

Data extraction and Analysis. We developed and piloted a standardized data extraction form that contained data on the countries and health

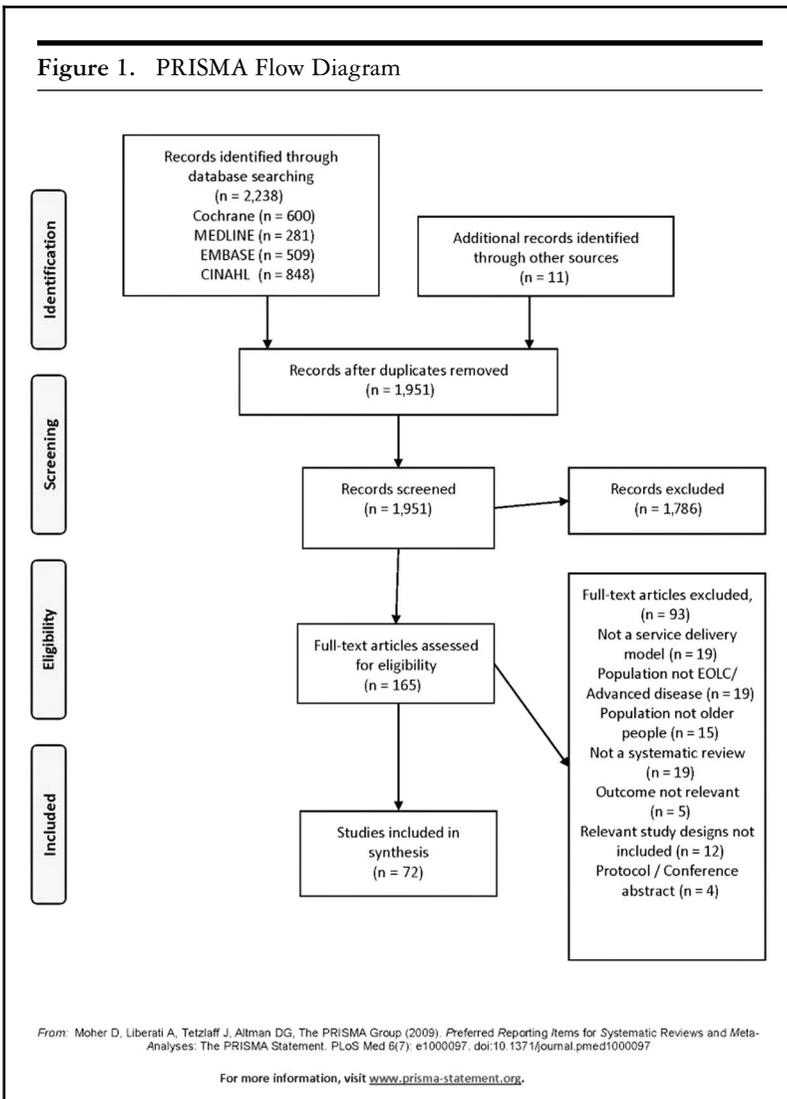
care systems represented by our review's primary studies, models of care, target population, outcome measures, impact on clinical and cost outcomes, stated limitations, scalability and sustainability, and implications for future research. The literature was summarized by respective WHO region and World Bank Classification income status, and the service delivery models were understood using the CATWOE Checklist (Customers, Actors, Transformation processes, World view, Owner, External influences).^{36,37} Because we anticipated heterogeneity around the type of data and level of detail, rather than identify distinct model types with descriptions of how components interact in each model, we synthesized the analysis into three themes: (1) overarching service models, (2) service delivery context, and (3) common model components. Target outcomes were summarized by frequency counts. To assess the impact of service delivery models, we presented all quantitative statistics from meta-analyses and categorized narrative syntheses as effective, inconsistent, not effective, or harmful. We summarized the health economic data according to the frequency of reporting, the types of costs measured, and the perspectives used (patient, hospital, health care system, society) to determine which costs and health benefits were being considered.

We assessed the service delivery models for level of coverage for LMICs, health systems, and the included populations' political and sociocultural diversity. We appraised qualitatively the reviews including studies from LMICs for the extent to which they were inclusive of the health system structures and challenges such as palliative care development or cultural contexts, population characteristics, and disease epidemiology.³⁸ Last, we synthesized narratively the implications of findings for policy and for areas for further research, stratifying them by level of economic development.

Results

Study Retrieval

Our search retrieved 2,238 articles. After removing duplicates and screening titles and abstracts, we retrieved 165 full-text articles for further appraisal, of which 72 articles were eligible to be retained (Figure 1). Table 1 is an overview of these 72 reviews. An increasing



number of reviews were published over time (2000-2009, $n = 17$; 2010-onward, $n = 56$) and the majority (49 of 72, 68%) limited their search strategy to articles published in 2000 or onward. All WHO regions were represented in the reviews, although the reviews predominantly included studies from the Americas ($n = 52$ of 72), European

Table 1. Overview of Included Systematic Reviews Categorized by Analysis Approach and Order by Number of Participants

	WHO Region							World Bank Classification			No. of Participants	AMSTAR Quality Appraisal	No. of Studies								
	Americas			Europe		Eastern Med.		Western Pacific	Southeast Asia					Africa	High	Upper-middle	Lower-middle	Low			
	x	x	x	x	x	x	x	x	x	x				x	x	x	x	x	x		
Meta-analysis																					
Gomes et al. 2013 ⁴⁸	x	x		x								x						41,603	10	23	
Lowthian et al. 2015 ⁴⁹	x	x		x								x						22,502	5	9	
Diop et al. 2017 ⁵⁰	x											x						20,105	8	15	
Struck et al. 2002 ⁵¹	x	x		x								x						13,447	6	18	
Kavaliaratos et al. 2016 ⁴⁰	x	x		x								x						12,731	8	43	
Ellis et al. 2011 ⁵²	x	x		x								x						10,315	8	22	
Fox et al. 2012 ⁹⁴	x	x										x						6,839	9	13	
McAlister et al. 2004 ⁵⁴	x	x		x								x						6,320	4	29	
Ekdahl et al. 2015 ⁵⁵	x	x										x						6,005	6	17	
Phillips et al. 2013 ⁵⁶	x	x		x								x						3,304	8	18	
De Coninck et al. 2017 ⁵⁷	x			x								x						3,163	7	9	
Health Quality																					
Ontario 2014 ⁵⁸	x	x		x								x						2,602	7	10	
Conroy et al. 2011 ⁴⁷																		2,287	8	5	
Haun et al. 2017 ⁵⁹	x	x		x								x						1,614	9	7	

Continued

Table 1. *Continued*

	WHO Region						World Bank Classification			No. of Partici- pants	AMSTAR Quality Appraisal	No. of Studies		
	Americas		Europe		Eastern Med.		Southeast Asia		Africa					
	Europe	Med.	Western Pacific	Eastern Med.	Upper- middle	Lower- middle	High	Low						
Shepperd et al. 2016 ⁶⁰	x								x			823	9	4
Brereton et al. 2017 ⁵⁶									x			-	9	18
Higginson and Evans 2010 ⁶¹	x								x			-	6	40
Higginson et al. 2002 ³⁸	x								x			-	8	13
Higginson et al. 2003 ⁶²	x								x			-	9	44
Luckett et al. 2014 ⁶³									x			-	5	43
Meta-synthesis (Narrative Synthesis)														
Candy et al. 2011 ⁶⁴	x								x			25,4717	7	18
Kim and Iarn 2016 ⁶⁵	x								x			95,006	5	13
Pillorto et al. 2017 ¹⁸												75,181	4	39
May et al. 2014 ⁶⁶	x								x			40,069	4	10
Simoens et al. 2010 ⁴⁵	x								x			30,647	6	15
Rizzo and Rowe 2016 ⁶⁷	x								x			19,416	3	42

Continued

Table 1. Continued

	WHO Region				World Bank Classification			No. of Participants	AMSTAR Quality Appraisal	No. of Studies
	Americas	Europe	Eastern Med.	Western Pacific	Southeast Asia					
					Africa	High	Upper-middle			
Young et al. 2017 ⁶⁸	x	x		x				16,377	10	10
Oeseburg et al. 2009 ⁶⁹	x	x						15,746	7	9
Easton et al. 2016 ⁷⁰	x	x		x				11,852	6	19
El-Jawahri et al. 2011 ¹⁷	x	x						10,596	3	22
You et al. 2012 ⁴⁴	x	x		x			x	8,095	6	15
You et al. 2013 ⁴⁵	x	x		x			x	8,095	5	21
Hopman et al. 2016 ⁷¹	x	x		x			x	7,946	6	19
Roczen et al. 2016 ⁷²	x	x					x	7,629	4	12
Windham et al. 2003 ⁷³	x	x		x			x	6,919	1	32
Richards and Coast 2003 ⁷⁴	x	x		x			x	5,718	4	15
Dy et al. 2013 ⁷⁵								5,666	6	23
Latour et al. 2007 ⁷⁶								5,092	7	10
Zimmermann et al. 2008 ⁷⁷	x	x					x	4,804	9	22
Puts et al. 2017 ⁷⁸	x	x		x			x	3,632	8	14

Continued

Table 1. Continued

	WHO Region					World Bank Classification				No. of Participants	AMSTAR Quality Appraisal	No. of Studies	
	Americas	Europe	Eastern Med.	Western Pacific	Southeast Asia	Africa	Upper- middle						Low
							High	middle	Low				
Nevis 2014 ⁷⁹	x	x					x				3,170	7	6
Bai et al. 2013 ⁸⁰	x			x			x		x		3,092	4	18
Frank and Wilson 2015 ⁸¹	x						x				3,044	0	4
Pham and Krahn 2014 ⁸²											3,009	3	6
Kane et al. 2015 ⁸³	x	x					x				2,540	6	10
Eklund et al. 2009 ⁸⁴	x	x					x				2,259	4	9
Garcia-Perez 2009 ⁸⁵	x	x					x				2,198	7	4
Martinez et al. 2014 ⁸⁶	x	x		x			x				2,027	4	19
Ryburn et al. 2009 ⁸⁷	x	x		x			x				1,782	4	3
Carania et al. 2015 ⁸⁸	x	x					x				1,702	8	10
Nordly et al. 2016 ⁸⁹	x	x		x			x				1,590	5	8
Carpenter 2017 ⁹⁰	x	x		x			x				1,263	3	12
Candy et al. 2012 ⁹¹	x						x				1,130	8	5
Bakiras et al. 2015 ⁴¹	x	x		x			x		x		873	3	28
Hall et al. 2011 ¹⁴	x						x				735	11	3
Alcide and Porocky 2015 ⁹²	x										449	6	5
Ruiz-Inguez et al. 2017 ⁹³											343	6	8

Continued

($n = 46$ of 72), and the Western Pacific ($n = 28$ of 72) regions. Reviews including studies from other WHO regions and LMICs were less common; examples are Africa (Uganda,³⁹ Kenya,⁴⁰ Zambia, and South Africa^{39,41}), Southeast Asia (India, Nepal, and Pakistan^{41,42}), and the East Mediterranean (with studies from Israel⁴³⁻⁴⁷) (details in Online Appendix 3). Most of the reviews (71 of 72, 99%) contained effectiveness data, of which 20 of 72 (28%) reported meta-analysis. Data from more than 784,983 individuals were available, and when stated, samples sizes ranged from 87 to 254,717 (see Table 1). The included reviews encompassed a breadth of service delivery models for older people nearing the end of life that intended to improve quality of life (see Online Appendix 2 detailing the aim for each included review).

Quality Appraisal

The median methodological score was 6 (range 0-11). Most reviews were categorized as moderate (42 of 72, 58%), or low (20 of 72, 28%), with only a few considered as high quality (10 of 72, 14%). The methods used to combine studies were appropriate in most of the reviews (63 of 72, 88%); 53 of 72 (74%) reviews used an a priori design; and 51 of 72 (71%) used a comprehensive literature search strategy. However, only 22 of 72 (31%) reviews detailed the status of publication in the inclusion criteria (eg, gray literature), and 21 of 72 (29%) included a conflict of interest and assessed the likelihood of publication bias (details in Online Appendix 4). Owing to the heterogeneity of studies, we made a post hoc decision not to use quality criteria in any sensitivity analysis.

Service Delivery Models. We identified two overarching classifications of service delivery models, “Integrated Geriatric Care” and “Integrated Palliative Care.” Both involved services working together to align care with the person’s needs, concerns, and goals. The distinction between the models related to the timing in relation to functional decline, target outcomes, and leading care provider(s). The Integrated Geriatric Care model placed greater emphasis on outcomes to improve physical function and typically concerned earlier stages of functional decline, while Integrated Palliative Care tended to focus more on outcomes of symptom severity and psychosocial/spiritual concerns during the advanced

disease stage up to death. Integrated Palliative Care encompassed both specialist palliative care services provided by teams for patients with complex problems, as well as generalist services from providers with a basic knowledge of palliative care and treating patients with chronic progressive conditions (Table 2).

We identified three common methods to integrate care across services and manage the continuum of care over time: Comprehensive Assessment (discussed in general terms or as a specific model, eg, the Comprehensive Geriatric Assessment)^{52,55}; Case Management; and Collaborative Working (see Table 2). Those components of the service delivery model shared across the two overarching classifications were person-centered care, education, and workforce. Person-centered care was the component found most often. This care mainly focused on physical and psychosocial interventions, with less consideration of spiritual concerns. Education was subdivided into its recipients: patient and/or caregiver with training on, for example, self-management of chronic illness⁷¹; and staff with training on, for example, palliative care by specialist palliative care teams⁶¹ or workforce development programs to support EoLC in nursing homes.¹⁴

Service Delivery Context. The reviews consistently identified the importance of the multidisciplinary team, whose main members were nurses, physicians, and social workers (details in Online Appendix 5). Fourteen reviews reported on the inclusion of physiotherapists in multidisciplinary teams, underscoring the importance of functionality and rehabilitation as a continuum in EoLC for older people.⁸⁷ Only five reviews mentioned the involvement of volunteers in service delivery, thus limiting the consideration of this resource, particularly for LMICs. Reviews seldom specified the integration of services, especially of health and social care, to ensure continuity of care.

Exceptions were service delivery models that specifically included a social worker (details in Online Appendix 5) and social care models that were embedded in older people's everyday lives, for example, a residential care facility.⁷⁰ Most service models fell on a continuum of service delivery consisting of specialist palliative care, hospital care, long term-care specialists, and geriatrics. Only a minority of models specifically discussed reaching across the whole continuum of primary and secondary generalist palliative care and community participation to specialist palliative care, for example, Singh and Harding's focus on LMICs.⁴² Seven reviews were classified as encompassing both integrated geriatric care and

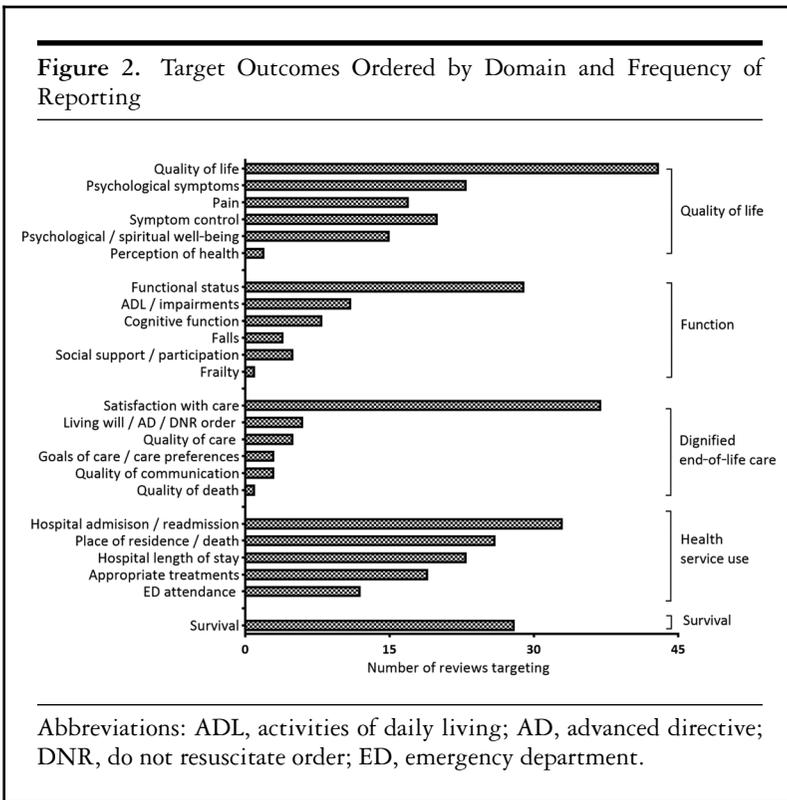
Table 2. Typology of Service Delivery Models

Overarching Service Delivery Models	Reviews (n)	References
Integrated Geriatric Care Person-centered care involving services working together, mainly accessed at an earlier trajectory of functional decline, focusing on quality of life, with emphasis on maintaining function.	25	17,40,42,43,49,50,53,54,57,59,65, 67,68,70,71,73,75,81,83,87,88,94, 98,104,105
Integrated Palliative Care Person-centered care involving services working together, commonly accessed at a later trajectory of functional decline and dying, focusing on quality of life, with emphasis on reducing symptom distress and concerns. Specialist: for patients with complex problems (majority of service delivery models). Generalist: provided by those with basic knowledge of palliative care treating patients with life-limiting conditions.	30	14,17,38-43,46,48,54,58-63,66, 67,72,73,77,82,85,89,90,96,100, 102,103
Overarching Methods to Integrate and Manage the Continuum of Care		
Comprehensive Assessment Person-centered assessment of needs across physical, psychological, social, and spiritual domains.	14	18,40,49,51,55,67,70,73,74,77,78, 82,87,97
Case Management Coordinating care for patients and their caregivers by assigning each case to an individual and/or a team.	30	17,40,43,44,47,49,51,54,56,59, 67-71,73,74,76,78,84,86,87,94,97, 98,99,101,103-105
Collaborative Working Working across disciplines and organizations to plan and deliver services to meet the needs of individuals and those close to them.	41	17,36,39,40,42,43,49,50,54,55, 57-59,61,62,65-73,75,77,78,80, 81,83-85,87,94,96-98,100,104,105

Continued

Table 2. Continued		
Overarching Service Delivery Models	Reviews (n)	References
Shared Key Components and Subcategories		
Person-Centered Care		
Multi- or single-component (physical, psychosocial, and spiritual)		
1. Person (physical, psychosocial, spiritual)	62	17,39-42,44,46,48,53-58,60,61, 63,65,68,70,71,73,78,80,81,86,87, 92,94,97,98,101,103,105
2. Person (physical, eg, symptom management)	33	17,36,40,43,46,48,49,53-55,59, 60,62,63,66-69,71-73,80,81,83,85, 87,94,96-98,100,103
3. Person (psychosocial)	28	36,40,43,44,46,48,49,53-56,59, 60,62,66,67,69,71-73,75,77,80,83, 85,97,100,104
4. Person (spiritual)	5	40,54,80,85
5. Person (unspecified)	4	14,46,78,82
Education		
Education (patients and/or caregivers; staff)	23	14,17,40-43,48,52,54,55,60,61, 67,71,73,79,80,83,86,87,92,103,104
Education (patients and/or caregivers)	18	17,40,41,43,48,54,55,71,73,79, 80,86,87,92,103-105
Education (staff)	11	14,40-42,60,61,67,79,83,86,104
Workforce	10	14,40,41,46,52,58,61,70,97,104

integrated palliative care (see Table 2), which added to our understanding of the potential of a continuum of palliative geriatric care. These reviews tended to concentrate on social care for older people requiring palliative care that concerned, for example, case and/or care management^{43,73} and social work⁶⁷ or multidisciplinary provision,⁵⁴ or took a broader approach to palliative care encompassing all life-threatening conditions and models of palliative care.^{17,40} The corresponding outcomes reported included typical geriatric outcomes of function and palliative care outcomes of quality of life,⁷³ and/or specific symptoms and concerns,^{17,67} or broad outcomes of health-related quality of life^{40,43,54} (details in Online Appendix 6).



Target Outcomes

In total, 117 separate outcomes were measured across the reviews (details in Online Appendix 6). Only 25 of 117 (21%) were used in a meta-analysis. Outcomes were grouped into five main themes: quality of life (including symptoms and well-being), functional outcomes, dignified EoLC, health service use and costs, and survival (Figure 2). The most commonly targeted outcomes were quality of life (43 of 72, 60%), satisfaction with care (37 of 72, 51%), survival (28 of 72, 39%), physical function (25 of 72, 35%), health care costs (25 of 72, 35%), hospital length of stay (23 of 72, 32%), and psychiatric symptoms (23 of 72, 32%). Both Integrated Geriatric Care and Integrated Palliative Care placed equal emphasis on measures for quality of life (17 of 25, 68%, versus 19 of 30, 63%) and health service use (17 of 25, 68%, versus

19 of 30, 63%). The overarching models showed variation in outcome measures relating to symptoms that were more common in Integrated Palliative Care (21 of 30, 70%, versus 11 of 27, 44%) and to physical function and survival, which were more common in Integrated Geriatric Care (15 of 25, 60%, versus 8 of 30, 27%, and 14 of 25, 56%, versus 12 of 30, 40%, respectively). Reviews across the classifications considered survival in order to assess both increasing longevity and as a proxy for the potential harm of shortening life.

Impact of Service Delivery Models

Table 3 details the results from the meta-analyses and narrative syntheses for the outcomes and impacts reported. We present these data in relation to the proposed overarching classifications, key processes, and components. Meta-analyses were more frequently conducted in recent studies (2000-2010, $n = 10$; 2011-onward, $n = 18$). There was no discernible trend in reported effectiveness according to the date of publication.

Forty-seven reviews analyzed the impact on quality-of-life outcomes, nine of which reported meta-analyses. Pooled analyses were reported for health-related quality of life (physical and psychological) ($n = 4/9$) and individual and/or multiple symptoms ($n = 5/9$). All pooled estimates of effect demonstrated effectiveness on quality-of-life outcomes. Effectiveness on health-related quality of life was evident for the overarching classifications of Integrated Geriatric Care^{40,53,57,59,94} and Integrated Palliative Care,^{40,59,62} the respective key processes of comprehensive assessment, case management and collaborative working, and key components (see Table 3).

Twenty-eight reviews reported a narrative synthesis focusing on quality of life (excluding symptoms): 13 reported the models were effective; 11 found inconsistent evidence; and 4 found no effect. Symptoms were reported in narrative form in 37 of the reviews, with 19 finding the model(s) to be effective, 16 finding inconsistent results, and 2 finding no effect.

Impact on function was reported in 25 reviews, with 6 providing a meta-analysis. Effectiveness on function for the classification of Integrated Geriatric Care was evident in three reviews,^{52,53,57} but two also found inconsistency⁵⁵ and no effect,⁵² dependent on the population, the model's characteristics, and the outcome measured (see Table 3).

Table 3. Reported Impact of Common Service Delivery Models

Outcome	Narrative Findings	Overarching Classifications			Key Processes		Key Components			Meta-analysis Findings	Findings and Interpretation	
		Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce			
Quality of life	Quality of life						X	X	X	Pain	Effect size 0.13 (95% CI 0.11 to 0.63)	Effective
		Lorenz et al. 2008 ¹⁶										
		Effective:										
		17,40-42,46,										
		50,38,67,80,										
		83,84,88,103										
		Inconsistent:										
		20,36,69,84,										
		89,98,99,101,										
		102,104,113										
		No effect:										
		61,64,71,79										

Continued

Table 3. Continued

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications		Key Processes		Key Components			Findings and Interpretation			
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education		Workforce	Meta-analysis Findings	
Quality of life		Conroy et al. 2011 ⁴⁷				X					QOL-physical	MD 0.2 (95% CI 1.9 to -2.3)	Effective
												QOL-mental component	MD 0.6 (95% CI 1.3 to -2.5)
		De Coninck et al. 2017 ³⁷	X					X			Fear of falling	SMD 0.17 (95% CI 0.29 to 0.05)	Effective
		Kavalieratos et al. 2016 ⁴⁰	X	X	X	X	X	X	X		QOL (1-3 month)	SMD 0.46 (95% CI 0.08 to 0.83)	Effective

Continued

Table 3. *Continued*

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications			Key Processes			Key Components			Findings and Interpretation
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce	Meta-analysis Findings	
Quality of life												
											Symptom burden	SMD -0.66
											1 to 3 months, 10 studies	(95% CI -1.25 to 0.07)
	Symptoms	Haun et al. 2017 ⁵⁹	X	X		X	X	X	X	X	QOL -health related	SMD 0.27 (95% CI 0.15 to 0.38)
	Effective: 16,36,38-40, 42,46,50,58, 61,67,70,72, 84-88,97										Levels of depressive symptoms	SMD -0.11 (95% CI -0.26 to 0.03)

Continued

Table 3. Continued

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications			Key Processes			Key Components			Findings and Interpretation	
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce	Meta-analysis Findings		
Quality of life	Inconsistent: 16,17,41,44, 48,56,68,77, 79,80,82,83, 89,92,93,103												
	No effect: 14,71												
		Phillips et al. 2004 ⁹⁴	X			X			X	X		Intensity of symptoms SMD -0.23 (95% CI -0.35 to -0.10) P = 0.01 (no other figures given)	Effective

Continued

Table 3. *Continued*

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications			Key Processes			Key Components			Findings and Interpretation	
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce	Meta-analysis Findings		
Quality of life	Ek Dahl et al. 2015 ⁵⁵ Fox et al. 2012 ⁵⁵	X	X	X	X	X	X	X	X	X	Depression	SMD 0.17 (P = 0.02)	Effective
X	X	X	X	X	X	X	X	X	X	Pain	OR 0.38 (95% CI 0.23 to 0.64)	Effective	
													X

Continued

Table 3. *Continued*

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications			Key Processes			Key Components			Findings and Interpretation		
			Integrated Geriatric Care	Integrated Palliative Care	Integrated Geriatric Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce		Meta-analysis Findings	
Function	Effective: 67,703,834, 87,888,9799	Stuck et al. 2002 ³¹			X	X						Functional decline	RR 0.76 (95% CI 0.64 to 0.95)	Effective
	Inconsistent: 18,44,4608, 71,74,78,89													
	No effect: 14,49,76													
		Conroy et al. 2011 ⁴⁷			X				X			Function	SMD 0.41 (95% CI 0.21 to 0.61)	Effective
		De Coninck et al. 2017 ⁵⁷	X						X	X		IADL	SMD 0.30 (95% CI 0.50 to 0.11)	Effective

Continued

Table 3. Continued

Outcome	Overarching Classifications		Key Processes		Key Components		Findings and Interpretation					
	Narrative Findings	Meta-analysis	Integrated Geriatric Care	Comprehensive Assessment	Case Management	Collaborative Working		Person-Centered Care				
Function			Integrated Geriatric Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce	Meta-analysis Findings	Findings and Interpretation	
										Mobility	SMD 0.45 (95% CI 0.78 to 0.12)	Effective
										Disability	SMD 0.19 (95% CI 0.4 to 0.06)	Effective
										Social participation	SMD 0.44 (95% CI 0.69 to 0.19)	Effective

Continued

Table 3. *Continued*

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications		Key Processes		Key Components			Findings and Interpretation			
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education		Workforce	Meta-analysis Findings	
Function	Ekdahl et al. 2015 ⁵⁵				X			X	X		Personal ADLs	SMD 0.21 (95% CI 0.05 to 0.37)	Inconsistent
	Fox et al. 2012 ⁵³		X						X		Falls	RR 0.51 (95% CI 0.29 to 0.88)	Effective
											Functional decline at discharge	RR 0.87 (95% CI 0.78 to 0.97)	Effective

Continued

Table 3. *Continued*

Outcome	Overarching Classifications		Key Processes		Key Components			Findings and Interpretation
	Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	
Narrative Findings								
Meta-analysis								
Function	X			X	X	X	X	OR 0.94 (95% CI 0.81 to 1.10)
Ellis et al. 2011 ³²								No effect
								SMD 0.06 (95% CI -0.06 to 0.17)
								Activities of daily living
								Cognitive function
								SMD 0.08 (95% CI 0.01 to 0.15)
								Effective
								Death or deterioration
								OR 0.76 (95% CI 0.64 to 0.90)

Continued

Table 3. Continued

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications		Key Processes		Key Components			Meta-analysis Findings	Findings and Interpretation			
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education			Workforce		
Dignified EOLC	14,17,36,40, 41,42,46,58, 61,70,72,75, 76,80,81,83, 85,90,91,93, 95,98,103,104	Higginson et al. 2003 ⁶²	X					X			Caregiver satisfaction	OR 0.17 (95% CI 0.03 to 0.96)	Effective	
														Numbers not given
														No effect

Continued

Table 3. Continued

Outcome	Overarching Classifications		Key Processes		Key Components							
	Narrative Findings	Meta-analysis	Integrated Geriatric Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce	Meta-analysis Findings	Findings and Interpretation	
Dignified EOLC Health service use	No effect: 44,79,84,96	Stuck et al. 2002 ¹⁵			X					Admission to nursing home	High-intensity care (>9 visits)	Effective, high intensity interpretation
	Effective: 14,17,44,50, 56,58,61,64, 65,67,82,83, 85,87,93											

Continued

Table 3. *Continued*

Outcome	Narrative Findings	Overarching Classifications		Key Processes		Key Components		Meta-analysis Findings	Findings and Interpretation	
		Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care			Education
Health service use	Inconsistent: 16,18,40,59, 69,71,73,74, 76,84,90,91, 97,104								RR 0.66 (95% CI 0.48 to 0.92)	No effect, low intensity
	No effect: 79,95								RR = 1.05 (95% CI 0.85 to 1.30)	0-4 visits
	Conroy et al. 2011 ⁴⁷				X			X	RR 0.75 (95% CI 0.44 to 1.29)	No effect Institutionalization

Continued

Table 3. *Continued*

Outcome	Overarching Classifications			Key Processes			Key Components						
	Narrative Findings	Meta-analysis	Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce			
Health service use											Meta-analysis Findings	Findings and Interpretation	
			X					X			Readmission	RR 0.95 (95% CI 0.83 to 1.08)	No effect
	Fox et al. 2012 ⁵⁵		X								Shorter hospital stay	MD 0.61 (95% CI 1.16 to 0.05)	Effective
											Discharge to a nursing home	RR = 0.82 (95% CI 0.68 to 0.99)	Effective
											Discharge to home	RR = 1.05 (95% CI 1.01 to 1.10)	Effective

Continued

Table 3. *Continued*

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications		Key Processes			Key Components			Findings and Interpretation	
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce		Meta-analysis Findings
Health service use		Phillips et al. 2004 ⁹⁴	X		X	X	X	X	X		RR 0.75 (95% CI 0.64 to 0.88)	Effective
												Length of stay
		McAlister et al. 2004 ⁹⁴	X	X	X	X	X	X	X		RR 0.84 (95% CI 0.75 to 0.93)	Effective

Continued

Table 3. Continued

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications			Key Processes			Key Components			Findings and Interpretation
			Integrated Geriatric Care	Integrated Palliative Care	Integrated Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce	
Health service use		Shepperd et al. 2016 ⁶⁰	X					X	X			RR 1.33 (95% CI 1.14 to 1.55)
		Gomes et al. 2013 ⁴⁸	X					X	X			Death at home (P value = 0.02) Death not in nursing home (P value = 0.60)

Continued

Table 3. *Continued*

Outcome	Narrative Findings	Overarching Classifications			Key Processes		Key Components			Meta-analysis Findings	Findings and Interpretation	
		Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce			
Survival	Effective: 97	Stuck et al. 2002 ¹⁵			X						RR 0.76 (95% CI 0.65 to 0.88)	Effective
	Inconsistent: 18,48,74										Older study populations for ages 72.77 to 77.5	No effect
	No effect: 14,64,71,73,90										RR 1.09 (95% CI 0.92 to 1.28)	No effect
											ages 80 to 81.6 years	

Continued

Table 3. Continued

Outcome	Narrative Findings	Meta-analysis	Overarching Classifications		Key Processes		Key Components				Findings and Interpretation		
			Integrated Geriatric Care	Integrated Palliative Care	Comprehensive Assessment	Case Management	Collaborative Working	Person-Centered Care	Education	Workforce		Meta-analysis Findings	
Survival	Conroy et al. 2011 ⁴⁷		X		X		X				Mortality	RR 0.92 (95% CI 0.55 to 1.52)	No effect
	Kavalieratos et al. 2016 ⁴⁰		X	X	X		X	X			Survival	HR 0.90 (95% CI 0.69 to 1.17)	No effect
	Phillips et al. 2004 ⁹¹		X		X		X	X			Mortality	RR 0.87 (95% CI 0.73 to 1.03)	No effect
	Haun et al. 2017 ³⁹		X	X	X		X	X	X	X	Mortality	HR 0.85 (95% CI 0.56 to 1.28)	No effect

Abbreviations: CI, confidence interval; HR, hazard ratio; IADL, instrumental activities of daily living; MD, mean difference; OR, odds ratio; RR, risk ratio; SMD, standardized mean difference; QoL, quality of life.

Nineteen reviews provided consistent narrative findings related to function (see Table 3). The impact on dignified end-of-life care was reported by 39 reviews. One pooled quantitative satisfaction ratings and found an effect for caregiver but not patient satisfaction.⁶² Of the remaining 38 reviews that narratively synthesized the impact on dignified EoLC, 24 found an effect; 10 were inconsistent; and 4 reported no effect.

Mortality was assessed in 14 reviews, 5 of which performed meta-analysis, and all but one found no effect while one found reduced mortality in a subgroup of “younger” older people. Nine other reviews reported on survival narratively. Most reported no effect or inconsistent findings, with only one reporting that the model of care reduced mortality. In no cases were the models found to be associated with increased mortality.

Scalability and Sustainability

Forty-four reviews (44 of 72, 61%) provided information to assess the potential scalability and sustainability of the service delivery models. However, only four reviews included studies from LMICs incorporating Zambia,⁴¹ South Africa,^{39,41} Uganda,³⁹ Kenya,⁴⁰ India,^{41,42} Pakistan,⁴² and Nepal.⁴² All reported Integrated Palliative Care, with only two classified also as Integrated Geriatric Care.^{40,42} This limits conclusions about the provision of geriatric service delivery models and how they could be provided. Scalability and sustainability require an understanding of the population, services, and resources available to align models of care with these contextual details.⁴⁵ Important contextual factors for scalability and sustainability were the social and cultural characteristics of the populations studied, the health structural systems, and the definitions of palliative care.^{14,36,65,70,77,80,84,90,95}

The reviews offered important insights into key components to support the scalability and sustainability of service delivery models. A public health approach in India became a promising model for increasing access to Integrated Palliative Care through formal health systems, family and community support, and public engagement.⁴² Three reviews focused on sustainability in rural areas and cited the pivotal role of community services to develop palliative care.^{41,46,81} A close working relationship between palliative care and other primary care providers was associated

with improved quality of life and more dignified EoLC.^{41,46} The reviews identified approaches to widening the provision of palliative and geriatric care, such as education and training for primary care clinicians and other generalists in the community,^{41,46} and the role of family physicians to develop and implement strategic health programs for aging communities.⁸¹

Discussion

Our findings revealed two overarching classifications of integrated care comprising models that focus primarily on either Integrated Geriatric Care or Integrated Palliative Care. We found evidence of effectiveness for both approaches on the main outcome of quality of life, but with different emphases on attainment. The Integrated Geriatric Care model placed greater emphasis on outcomes to improve physical function, while Integrated Palliative Care tended to focus more on outcomes of symptom severity and psychosocial and/or spiritual concerns. But both approaches had areas of synergy in the processes of service delivery, notably person-centered care and the education of staff and patients and/or caregivers. We identified three overarching processes to integrate care: comprehensive assessment, case management, and collaborative working. Our findings indicate the opportunity of integrating the two approaches with service use tailored to patient needs and intended goals. Integrated care is conceptualized as services, disciplines, commissioners, and policymakers working together to align services and packages of care with older people's needs.¹ There are exemplars of these types of integrated approaches across the care continuum based on needs and benefits for older people, for example, those with COPD,¹⁰⁶ heart failure,¹⁰⁷ dementia,¹⁰⁸ frailty and multimorbidities,¹⁰⁹ and a need for long-term care.^{110,111}

Our findings indicate that person-centered care should drive access to services. The differences in the models' intended outcomes raises the question of when a person could benefit from each approach. We argue that service use is best triggered by individual need and intention to live life as well as possible by maintaining physical and cognitive function and autonomy (functional and decision making) until the time of death.¹¹² This marks a shift away from temporal indicators like prognostication. This integrated approach requires a paradigm shift in older age and EoLC from within (or even from) the alignment with

prognostication, to allowing costing and service access based on perceived needs, individual goals, and intended outcomes. It is widely advocated that palliative care be delivered on the basis of need and benefit, not diagnosis or prognosis.^{15,112} This places person-centered care at the core of care delivery and emphasizes a people-centered approach to health system design and delivery.^{111,113}

Centrality of Person-Centered Care

Care that is driven by the person's priorities and goals requires impeccable assessment to encompass the breadth of needs, an understanding of the goals of "what matters to you" (the person), and involving the person in decision making about care and treatment.¹¹² Such care enables a pursuit of quality of life by attuning care provision and its goals to the person's own needs and priorities. The use of person-centered outcome measures in routine care is advocated to assess systematically individual needs, priorities, and goals; to direct the provision of care; and to measure the outcomes of care from the perspectives of the patients and their families, thereby promoting autonomous decision making, quality, and equity.¹¹⁴ The likely impact on clinical care, however, requires the use of measures developed and validated for the respective population and setting and the staff's engagement.^{115,116} The Integrated Palliative care Outcome Scale for Dementia (IPOS-Dem) is an example of a person-centered measure for palliative geriatric care with clinical validation for use in care homes for people with dementia and multimorbidities.^{117,118} The measure is an outgrowth of the established and validated Palliative care Outcome Scale (POS) family of measures,^{119,120} widely used internationally, including for LMICs in the African and Thai POS, for example.^{121,122}

To live life as well as possible in old age and enable healthy dying require the integration and coordination of care between services across the care continuum.¹²³ A model of comprehensive palliative care integrated with other specialties like geriatric care is advocated for meeting the multidimensional needs of individuals (and their families) living with multiple long-term conditions.¹¹² With advancing age, a person's needs often increase in both prevalence and severity associated with living with several morbidities and frailty. Consequently, the attainment of these goals often requires more resources and greater effort, by both the patient and his or her caregivers. In turn, this

necessitates balancing the management of symptoms and concerns and preserving autonomy, especially by maintaining the person's physical function.¹¹²

Our analysis conceptualizes Integrated Geriatric Care as person-centered care with an emphasis on strengthening and maintaining the person's intrinsic capacity and functional ability, and/or reversing the causes of acute decline.¹²³ Attention to both maintaining function and managing acute decline is important. Acute decline is common when living with frailty, which is associated with diminishing physiological reserves and increasing risk to a seemingly minor health event like an infection leading to poor outcomes, such as end of life.³ However, emphasis on an integrated approach must encompass management of symptoms and concerns and not neglect care of the dying as part of the continuum from healthy aging to healthy dying. The dying phase often is the time of greatest need for the person and his or her family.¹¹² Integrated Palliative Care encompasses both specialist and generalist palliative care. Specialist palliative care includes hospice care (with inpatient hospice, day hospice, hospice at home) as well as a range of other specialist advice, support, and care for patients with complex problems.¹²⁴ Generalist palliative care is provided by professionals with basic training in palliative care supporting patients with life-threatening conditions.¹⁵

Effectiveness of Models of Care

Improvement in older people's quality of life is apparent from receipt of both Integrated Geriatric Care^{40,57} and Integrated Palliative Care.⁴⁰ Effectiveness is also evident in the two approaches' main focus on outcomes to improve function^{52,53,57} and to reduce the severity of symptoms like pain.^{59,62} One systematic review of the Acute Care for Elders model showed effectiveness for both outcomes of function and symptom severity, as well as expenditure data on health service use.⁵³ However, all the meta-analysis data were derived from high-income countries with no representation of LMICs. Data for LMICs were limited to narrative data from two systematic reviews supporting the effectiveness of Integrated Geriatric Care⁴² and Integrated Palliative Care^{41,42} on quality of life. The effectiveness and sustainability of a service delivery model are critically influenced by how they are implemented in each context, yet

these areas are often poorly considered in research evaluating models of care.¹²⁵

The findings reported in the systematic reviews rarely considered the relationship between the outcome of quality of life and how this may be impeded by contextual factors such as poverty. Resource use was rarely collected or reported beyond individuals and health care systems, which are often financed by taxes, social insurance, and private insurance. Informal caregiver costs and the opportunity costs of lost work and lost productivity were not reported. Care and treatment may be initiated by decision making in the clinician-patient relationship, but its delivery is influenced by the resources available in a society, as well as the configuration and capacity of the delivery system and finance mechanisms,¹²⁶ for example, the availability of national health insurance programs to provide affordable health care.²⁰ Personal resources for older people in LMICs are often limited, with the proportion living in poverty above the national average in, for example, 11 out of 15 African countries.¹²⁷ Wider policies and publicly funded safety nets are vital to enable individuals to pursue personal goals and to prevent families from sacrificing basic needs to care for loved ones at the end of life.¹¹³ Key to maintaining quality of life in old age is the extent to which older people's lives continue to contribute to their families, communities, and environment, however small.¹ This requires action across sectors to enable individuals to adjust to changes in social positioning, for example, to connect to social networks, maintain function to preserve autonomy, and prevent families from plunging into bankruptcy as they care for their aging relatives.

Model Delivery

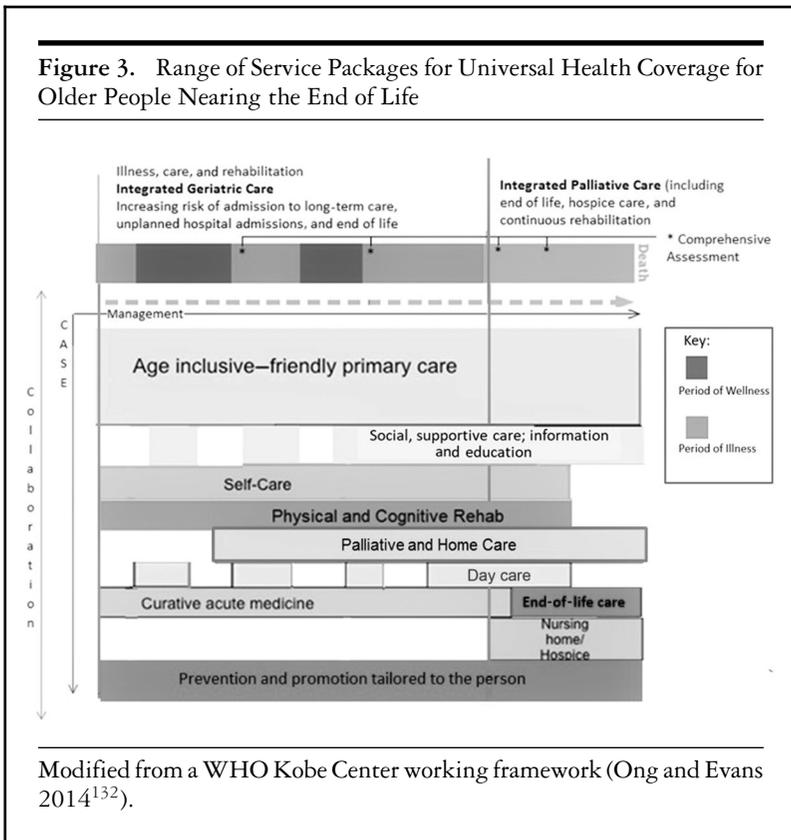
Our findings showed that palliative and geriatric care were delivered through two main overarching processes: collaborative work among settings, services, and disciplines; and case management to coordinate with and tailor care provision to individual needs and priorities. Multidisciplinary teams were common, with three or more disciplines. Multidisciplinary work is vital to maximize function and optimally manage symptoms and concerns. This requires integration across the continuum of EoLC for older people to maintain quality of life and achieve a dignified death. However, the service delivery models minimized consideration of

continuity of care across settings such as between secondary and primary care, integration between specialists in palliative and geriatric care, or between specialists and generalists in palliative care.

Transitions between care settings are common for older people nearing the end of life, particularly moving from home to hospital in high-income countries.^{128,129} The degree of integration among settings, specialties, and services is a key system feature that influences both the quality of care delivered and the outcomes. Poor integration leads to fragmentation of services. In turn, this can impede the coordination of services and late delivery of services, like palliative care, as well as the duplication of services, such as diagnostic tests.¹²⁶ Countries, health care systems, and institutions, therefore, must define “integration” as aligned with the local population’s needs and characteristics and primary resources.^{15,130} This definition needs to be guided by a common understanding of what is implied by integration for person-centered and demand-led health care.^{111,131} Arriving at a common understanding can contribute to a sharper focus and thus direct attention to the most critical investments and policy reforms.

In an age in which longevity increasingly becomes a norm, health system reforms must focus on accelerating the expansion of health care from primarily the prevention of disease and mortality toward a more comprehensive approach that includes functional ability, quality of life, and a dignified end of life. A diversity of service provision is required to manage effectively the complex and multifaceted needs of older people in order to enable them to live life well and have a healthy death. Figure 3 details the proposed breadth of possible packages of services to deliver the continuum of care across illness trajectories, care settings, and context. These packages attempt to widen access to palliative care for people with chronic progressive conditions across care settings by combining the requirements for UHC to ensure access to affordable palliative care for all, and they realize the World Health Assembly (WHA) Palliative Care Resolution to strengthen palliative care as a comprehensive component of services throughout the life course.¹¹

The commonality of education as a key component of service delivery models, reported in 72% of reviews (52 of 72), provides an opportunity to capitalize on the specialties’ reciprocal learning. Palliative care training and education for all staff are essential to realizing the WHA resolution on the integration of palliative care in all health services.¹¹ The relief of suffering and the pursuit of an optimal quality of life can and should be



offered to older people by all providers of care, including specialties like geriatrics and generalist providers, notably in primary and community care as the main providers of care for older people.¹¹³ However, most of the evidence underpinning the model in Figure 3 were from high-income countries with an assumption of available services, for example, primary and community care.

Ageing is a relatively new and rapidly increasing epidemiological phenomenon in LMICs, and LMIC health care services are already burdened, for example, with a high prevalence of HIV and the demand for testing and treatment. This places different stressors on health systems and resources compared with those of high-income countries.¹ Family caregivers also contend with many competing demands, such as being a

subsistence earner and the main carer of orphaned grandchildren.¹³³⁻¹³⁶ We must consider the applicability, potential effectiveness, and sustainability of system change and service models across low-, middle- and high-income settings.¹³⁷ Demographic transitions will change the ways in which we stay healthy, live, and die.¹³⁸ Significant gains in life expectancy mean that more and more older people will live with multiple progressive conditions,¹³⁹ and for many, quality of life may start to matter more than quantity of life.¹ Accordingly, health systems will be driven to move from a single-disease framework focusing on cure and prevention toward ensuring equal emphasis on continuity of care across services and specialties and on treatments and care that maintain function, quality of life, and dignity in dying, to enable older people to live meaningful lives despite progressive diseases.^{111,139}

Realigning Health and Social Care Systems

In the 20th century, health care systems developed to improve maternal and child health.¹³¹ When this was achieved, more middle-aged persons, having survived childhood, then developed noncommunicable diseases (NCDs).¹⁴⁰ At this point, health systems altered their focus to tackle early avoidable deaths from NCDs, notably cardiac disease. Many countries, like India, were also newly developing to middle-income countries. With advances from programs of prevention and cure, most people now die in their late 70s and 80s.¹³⁸ This led to the next wave of NCDs, neurological disorders and dementias, arriving. Health care systems readjusted yet again, moving away from investment in hospitals in favor of community and primary care-based approaches.¹⁴¹ Such approaches are one of the principal means of ensuring the continuity and coordination of care required for multimorbid progressive conditions and for the optimal use of resources to meet the growing demand.^{113,142}

The integrated approach we have presented in this article is an integral facet of health care systems that all countries will require in order to increase performance and align health and social care with the needs of their aging populations.¹ The linear health care system's developmental approach of attributing change to specific inputs and outputs (eg, immunization programs) may have been effective in the 20th century, but in the 21st century, a systemwide program is required. Because

the global health care system faces many challenges, all health systems, whether in low-, middle-, or high-income countries, must plan their health care systems, allocate their resources, develop health in all sector policies, and train their staff in a different way. It is incumbent on 21st-century health care systems to advance with people-centered perspectives in mind and as part of their planning strategies.¹¹¹ The values that underpin people-centered approaches to health care systems will serve to maximize quality of care. This is applicable for health care systems managing high child-disease burdens, as well as those in countries with more equal ratios of older people to children,¹¹¹ a key change as societies experience increasing longevity.¹³⁸

Our findings indicate crucial components for models in LMICs, notably the development of community services, particularly in rural areas,^{41,46} as well as health and education policies to integrate palliative and geriatric care across health and social care services by training primary care providers and broadening public engagement.^{42,81} Volunteers play a vital role in community-oriented programs and public engagement. They act as an indicator of community involvement. Their presence can enable members of the community to engage with palliative and geriatric care services, particularly in communities in which access to services is limited by low levels of health literacy and likely a concurrent lack of understanding of older populations' needs, especially in late life.^{112,143} Nonetheless, only five systematic reviews reported service delivery models that involved volunteers, and only two included LMICs.^{41,42}

The findings for a model of integrated palliative care align with the Lancet Commission's essential package of palliative care to deliver community-oriented programs for LMICs.¹¹³ The package is designed to be sustainable by locating changes to health care systems within the wider policy context to address, for example, poverty and by incorporating the lowest cost, such as for medication, and emphasizing practitioners' competencies rather than their disciplines.¹¹³ Emphasis is placed on building competencies and including the principles of palliative care in other specialized (eg, geriatrics) and generalists' services, notably family physicians and community health workers, by providing the necessary training and medical supervision to enable the integration of palliative care across services. There is evidence of the effectiveness of this integrated model in, for example, training generalist nurses to deliver palliative care in HIV care and treatment in Kenya.¹⁴⁴

It is imperative for LMICs to increase the provision of geriatric care through training of generalists in geriatric care, both in primary care and as part of community-based services. The reviews that encompassed LMICs focused mainly on the provision of palliative care models of service delivery, with little discussion of the role of geriatric services. Geriatric services are a relatively recent priority in LMICs. For example, Nigeria opened its first dedicated service in 2012, but provision remains sparse to meet the needs of a burgeoning older population of approximately 17 million people.²⁰ To achieve the current and projected aging in LMICs and to meet the UHC¹⁴⁵ and the WHA resolution,¹¹ the WHO's public health palliative care strategy (and the putative model of integrated geriatric and palliative care proposed) may need to include the African model of policy and education and the Indian model of community integration. However, this strategy can be achieved only through local research¹⁴⁶ that takes account of local systems, cultural preferences, and resources.

Methodological Reflections

Aging, quality of life, and end of life are broad concepts, and we defined and operationalized each in this review. We used the WHO's definitions and international consensus statements to guide our choices and then worked with information specialists to limit the extent to which our choices narrowed our scoping of the evidence. We limited our search strategy from 2000 to assess current service delivery models and the evidence base for them. By drawing on systematic reviews, we determined that the date limitation would not prohibit the inclusion of earlier studies. However, in keeping with our contemporary focus, we found that the majority (49 of 72, 68%) of our included reviews limited their search strategy to 2000 and beyond.

Although our electronic search included publications in all languages, it was limited to three databases that were primarily indexed on English-language publications. Relying exclusively on database searching is unreliable when trying to identify literature regarding complex interventions,¹⁴⁷ so our extended search strategy included scanning reference lists, using personal knowledge, and making external contacts. Specifically, we called on experts and active researchers across Africa and Latin America to share gray literature and to scope local databases on

our behalf. We also drew on resources to translate non-English language reviews as required, for example, Ruiz Ingez and colleagues published in Spanish.⁹³ The relative gap in knowledge reported from LMICs may reflect the perspective taken by our review teams, as well as the limited dissemination of relevant evaluation studies impeded by the resources and expertise required to undertake effectiveness evaluations. Our main findings on the overarching processes to enhance outcomes of care, however, were corroborated by an international review of integrated health services promoting a people-centered approach.¹¹¹

Our choice to scope systematic reviews allowed us to incorporate multiple search strategies, including our own search strategies and those from the 72 systematic reviews we included. We are therefore confident that this represents a comprehensive review of the published literature on the effectiveness of service delivery models to maximize the quality of life for older people in their last 1 or 2 years of life. There was potential for primary studies to be included in more than one review, and we did not explicitly check for duplication among the reviews, which may have caused us to overestimate their effectiveness. Drawing on systematic reviews rather than primary studies also limited our ability to describe the granularity of the model components and processes of delivery, for example, referral criteria or triggers, and the relationships between outcomes such as physical and mental suffering. Often the reviews reported on different service delivery models grouped by their setting or overarching aim, thus requiring us to interpret model components from the narrative descriptions in the text. The case examples we have provided do offer more information and help service providers understand how care might be integrated. In addition, we demonstrated the potential effectiveness of our proposed classification on quality of life and the key processes and components. We could not, however, confidently compare model components or directly link different models to the reported outcomes. These are important future areas of research to inform policy and practice and to examine our proposed conceptual model of integrated palliative care and integrated geriatric care.

Conclusion and Implications

We identified two overarching classifications of integrated geriatric and palliative care to maximize older people's quality of life at the end

of life. Both models had similar orientations to improving quality of life, but with differing emphases on the outcomes of either physical and mental functions and symptoms and psychosocial and/or spiritual concerns. Essential to both models was care centered on the person and the education of staff, patients, and caregivers.

This work has several implications. Our findings highlight the urgent need for health system change to improve EoLC as part of UHC. This is an imperative to improve the continuum between healthy aging and healthy dying, which is a challenge that all health care systems face, either now or in the next generation globally as societies age. Achieving UHC coverage is the most important means to advance health and well-being and align services with the global aging population's needs and priorities. Our findings underscore the necessity of integrated palliative and geriatric services, to optimize the function and management of symptoms and concerns by working together in a coordinated and collaborative way and seeking reciprocal learning to connect the continuum between healthy aging and healthy dying. Emphasis on integration must not, however, neglect care of the dying, which is often a time of the greatest need. Integrating services requires a system change driven by a person-centered approach that takes account of individual circumstances, values, and priorities rather than diagnosis or prognosis. This is crucial at a time of increasing longevity, when providing a continuum of services to support individual goals becomes more important than curing disease or saving life. Access to palliative care (and the application of its principles of care to geriatric services) is needed before the last months of life, driven by goals of care and individual priorities. An increase in geriatric care provision for older people is required to maintain and optimize function as a continuum throughout late life until death.

Countries should validate the key resources of person-centered measures for palliative geriatric care and implement them in routine care to help care providers assess their patients' needs and likelihood of benefits and to inform quality indicators and outcome measures. In clinical practice, evidence supports service providers maintaining a primary focus on quality of life to enable individuals to do things they value and continue to find meaning in their lives across the life course, especially in later life when quality of life may matter more than mere quantity. We recommend that providers of services for this population routinely measure experiences of care and involvement in shared decision

making, to explore the extent that individual priorities are considered and drive care provision, and to measure key outcomes of, for example, quality of life. Future research is required to review primary studies and link different service delivery models to different health outcomes and to test and identify the key components of integrated person-centered palliative geriatric care to form a theoretical model. A discrete choice experiment would improve our understanding of the priorities of older people at the end of life, what they value more and value less, and how they would like future services to be delivered. We found little evidence for resource-limited settings in LMICs, even though these areas have the most rapidly aging populations and the greatest needs. We recommend primary studies evaluating models of care in LMICs, prioritizing trials of clinical and cost-effectiveness in order to provide evidence to guide the development of appropriate models of “integration” of services that are aligned with disease epidemiology, available resources, and socio-cultural practices. Because cost is pivotal to sustainability, we encourage economic analyses that span health and social care and include all sources of finance to understand inequalities in accordance with the local context.

Finally, by tackling these issues of continuity and coordination of care for older people, countries are protecting their health care systems against future needs, as well as improving their current systems and approaches. The principles of people-centered integrated care are relevant where maternal/child health issues predominate and become imperative when longevity is achieved. This is precisely why this continuum for the coordination of care between geriatric and palliative care is an ideal platform for studying the health systems of the 21st century that must deliver integrated person-centered services.

Abbreviations

ADLs: Activities of Daily Living

A&E: Accident and Emergency

AMSTAR: A Measurement Tool to Assess Systematic Reviews

CATWOE: Customers, Actors, Transformation World View, Owner, External influences

COPD–WHO: Chronic Obstructive Pulmonary Disease–World Health Organization

EoLC: End-of-Life Care

IADL: Instrumental Activities of Daily Living

ICU: Intensive Care Unit

LMICs: Low- and Middle-Income Countries

MeSH: Medical Subject Headings

PRISMA: Preferred Reporting Items for Systematic Reviews and Meta-Analysis

QoL: Quality of Life

UHC: Universal Health Coverage

WHA: World Health Assembly

References

1. World Health Organization. *World Report on Ageing and Health*. Geneva, Switzerland: World Health Organization; 2015.
2. Evans CJ, Ho Y, Daveson BA, et al. Place and cause of death in centenarians: a population-based observational study in England, 2001 to 2010. *PLoS Med*. 2014;11(6):e1001653.
3. Clegg A, Young J, Iliffe S, Rikkert MO, Rockwood K. Frailty in elderly people. *Lancet*. 2013;381(9868):752-762.
4. Nicholson C, Meyer J, Flatley M, Holman C, Lowton K. Living on the margin: understanding the experience of living and dying with frailty in old age. *Soc Sci Med*. 2012;75(8):1426-1432.
5. Moens K, Higginson IJ, Harding R, Euro I. Are there differences in the prevalence of palliative care-related problems in people living with advanced cancer and eight non-cancer conditions? A systematic review. *J Pain Symptom Manage*. 2014;48(4):660-677.
6. Kendall M, Carduff E, Lloyd A, et al. Different experiences and goals in different advanced diseases: comparing serial interviews with patients with cancer, organ failure, or frailty and their family and professional carers. *J Pain Symptom Manage*. 2015;50(2):216-224.
7. Cardona-Morrell M, Kim J, Turner RM, Anstey M, Mitchell IA, Hillman K. Non-beneficial treatments in hospital at the end of life: a systematic review on extent of the problem. *Int J Quality Health Care*. 2016;28(4):456-469.
8. Mitchell SL, Kiely DK, Hamel MB. Dying with advanced dementia in the nursing home. *Arch Intern Med*. 2004;164(3):321-326.
9. Gott M, Ingleton C, Bennett MI, Gardiner C. Transitions to palliative care in acute hospitals in England: qualitative study. *BMJ*. 2011;342:d1773.

10. UICC. Union for International Cancer Control. <http://www.uicc.org/2014>. Accessed August 18, 2017.
11. World Health Assembly Resolution (WHA 67.19). Strengthening palliative care as a component of comprehensive care throughout the life course. Geneva, Switzerland: World Health Organization; 2014.
12. World Health Organization. WHO Definition of Palliative Care. World Health Organisation. 2002. <http://www.who.int/cancer/palliative/definition/en/>. Accessed December 8, 2010.
13. Goodman C, Evans C, Wilcock J, et al. End of life care for community dwelling older people with dementia: an integrated review. *Int J Geriatr Psychiatry*. 2010;25(4):329-337.
14. Hall S, Kolliakou A, Petkova H, Froggatt K, Higginson IJ. Interventions for improving palliative care for older people living in nursing care homes. *Cochrane Database Systematic Rev*. 2011(3). <https://doi.org/10.1002/14651858.CD007132.pub2>.
15. Worldwide Palliative Care Alliance, World Health Organization. *Global Atlas of Palliative Care at the End of Life*. London, England: World Palliative Care Alliance; 2014.
16. Lorenz KA, Lynn J, Dy SM, et al. Evidence for improving palliative care at the end of life: a systematic review. *Ann Intern Med*. 2008;148(2):147-159.
17. El-Jawahri A, Greer JA, Temel JS. Does palliative care improve outcomes for patients with incurable illness? A review of the evidence. *J Support Oncol*. 2011;9(3):87-94.
18. Pilotto A, Cella A, Pilotto A, et al. Three decades of comprehensive geriatric assessment: evidence coming from different health-care settings and specific clinical conditions. *J Am Med Dir Assoc*. 2017;18(2):192.e191-192.e111.
19. Carvalho IA, Epping-Jordan J, Pot AM, et al. Organizing integrated health-care services to meet older people's needs; global consultation on integrated care for older people (ICOPE)—the plan to universal health coverage. Geneva, Switzerland: World Health Organization; 2017.
20. Chiboza AF, Chukwumeka O, Chiboza C, et al. *Community, Institution and Homebased Geriatric Models: Models of Care for Elderly Persons in Context of African and Developing Countries*. Abuja, Nigeria: Centre for Clinical Care and Clinical Research.
21. International Association for Hospice and Palliative Care. *Atlas of Palliative Care in Latin America*. Houston, TX: International Association for Hospice and Palliative Care; 2012.

22. Pastrana T, Centeno C, De Lima L. Palliative care in Latin America from the professional perspective: a SWOT analysis. *J Palliative Med.* 2015;18(5):429-437.
23. Harding R, Simms V, Penfold S, et al. Availability of essential drugs for managing HIV-related pain and symptoms within 120 PEPFAR-funded health facilities in East Africa: a cross-sectional survey with onsite verification. *Palliative Med.* 2013;28(4):9.
24. Harding R, Powell RA, Kiyange F, Downing J, Mwangi-Powell F. Provision of pain- and symptom-relieving drugs for HIV/AIDS in sub-Saharan Africa. *J Pain Symptom manage.* 2010;40(3):405-415.
25. Logie DE, Harding R. An evaluation of a morphine public health programme for cancer and AIDS pain relief in sub-Saharan Africa. *BMC Public Health.* 2005;5:82.
26. Colquhoun HL, Levac D, O'Brien KK, et al. Scoping reviews: time for clarity in definition, methods, and reporting. *J Clin Epidemiol.* 2014;67(12):1291-1294.
27. Centre for Reviews and Dissemination. *Systematic Reviews: CRD's Guidance for Undertaking Reviews in Health Care.* York, England: University of York, Centre for Reviews and Dissemination; 2009.
28. Moher D, Liberati A, Tetzlaff J, Altman DG. Preferred reporting items for systematic reviews and meta-analyses: the PRISMA statement. *J Clin Epidemiol.* 2009;62(10):1006-1012.
29. Davidson P, Halcomb E, Hickman L, Phillips J, Graham B. Beyond the rhetoric: what do we mean by a "model of care"? *Aust J Adv Nurs.* 2006;23(3):47-55.
30. Puljak L. If there is only one author or only one database was searched, a study should not be called a systematic review. *J Clin Epidemiol.* 91:4-5.
31. Lunny C, McKenzie JE, McDonald S. Retrieval of overviews of systematic reviews in MEDLINE was improved by the development of an objectively derived and validated search strategy. *J Clin Epidemiol.* 2016;74(Suppl. C):107-118.
32. Endnote. <http://endnote.com/>. 2017. Accessed December 12, 2017.
33. Shea BJ, Grimshaw JM, Wells GA, et al. Development of AMSTAR: a measurement tool to assess the methodological quality of systematic reviews. *BMC Med Res Methodol.* 2007;7:10.
34. Shea BJ, Hamel C, Wells GA, et al. AMSTAR is a reliable and valid measurement tool to assess the methodological quality of systematic reviews. *J Clin Epidemiol.* 2009;62(10):1013-1020.

35. Seo HJ, Kim KU. Quality assessment of systematic reviews or meta-analyses of nursing interventions conducted by Korean reviewers. *BMC Med Res Methodol.* 2012;12:129.
36. Brereton L, Clark J, Ingleton C, et al. What do we know about different models of providing palliative care? Findings from a systematic review of reviews. *Palliative Med.* 2017;31(9):781-797.
37. Checkland PT, Tsouvalis C. Reflecting on SSM: the link between root definitions and conceptual models. *Syst Res Behav Sci.* 1997:153-168.
38. Higginson IJ, Finlay I, Goodwin DM, et al. Do hospital-based palliative teams improve care for patients or families at the end of life? *J Pain Symptom Manage.* 2002;23(2):96-106.
39. Robinson CA, Pesut B, Bottorff JL, Mowry A, Broughton S, Fyles G. Rural palliative care: a comprehensive review. *J Palliative Med.* 2009;12(3):253-258.
40. Kavalieratos D, Corbelli J, Di Z, et al. Association between palliative care and patient and caregiver outcomes: a systematic review and meta-analysis. *JAMA.* 2016;316(20):2104-2114.
41. Bakitas MA, Elk R, Astin M, et al. Systematic review of palliative care in the rural setting. *Cancer Control.* 2015;22(4):450-464.
42. Singh T, Harding R. Palliative care in South Asia: a systematic review of the evidence for care models, interventions, and outcomes. *BMC Res Notes.* 2015;8:172.
43. You E, Dunt DR, Doyle C. Case managed community aged care: what is the evidence for effects on service use and costs? *J Aging Health.* 2013;25(7):1204-1242.
44. You EC, Dunt D, Doyle C, Hsueh A. Effects of case management in community aged care on client and carer outcomes: a systematic review of randomized trials and comparative observational studies. *BMC Health Serv Res.* 2012;12:395.
45. Simoens S, Kuttien B, Keirse E, et al. The costs of treating terminal patients. *J Pain Symptom Manage.* 2010;40(3):436-448.
46. Bainbridge D, Seow H, Sussman J. Common components of efficacious in-home end-of-life care programs: a review of systematic reviews. *J Am Geriatr Soc.* 2016;64(3):632-639.
47. Conroy SP, Stevens T, Parker SG, Gladman JRF. A systematic review of comprehensive geriatric assessment to improve outcomes for frail older people being rapidly discharged from acute hospital: "interface geriatrics." *Age Ageing.* 2011;40(4):436-443.
48. Gomes B, Calanzani N, Curiale V, McCrone P, Higginson IJ. Effectiveness and cost-effectiveness of home palliative care services

- for adults with advanced illness and their caregivers. *Cochrane Database Systematic Rev.* 2013;2016(3):CD007760.
49. Lowthian JA, McGinnes RA, Brand CA, Barker AL, Cameron PA. Discharging older patients from the emergency department effectively: a systematic review and meta-analysis. *Age Ageing.* 2015;44(5):761-770.
 50. Diop MS, Rudolph JL, Zimmerman KM, Richter MA, Skarf LM. Palliative care interventions for patients with heart failure: a systematic review and meta-analysis. *J Palliative Med.* 2017;20(1):84-92.
 51. Stuck AE, Egger M, Hammer A, Minder CE, Beck JC. Home visits to prevent nursing home admission and functional decline in elderly people: systematic review and meta-regression analysis. *JAMA.* 2002;287(8):1022-1028.
 52. Ellis G, Whitehead MA, Robinson D, O'Neill D, Langhorne P. Comprehensive geriatric assessment for older adults admitted to hospital: meta-analysis of randomised controlled trials. *BMJ* (online). 2011;343(7832):1034.
 53. Fox M, Persaud M, Maimets I, et al. Effectiveness of acute geriatric unit care using Acute Care for Elders components: a systematic review and meta-analysis (structured abstract). *J Am Geriatr Soc.* 2012;60(12):2237-2245.
 54. McAlister FA, Stewart S, Ferrua S, McMurray JJ. Multidisciplinary strategies for the management of heart failure patients at high risk for admission: a systematic review of randomized trials. *J Am Coll Cardiol.* 2004;44(4):810-819.
 55. Ekdahl AW, Sjostrand F, Ehrenberg A, et al. Frailty and comprehensive geriatric assessment organized as CGA-ward or CGA-consult for older adult patients in the acute care setting: a systematic review and meta-analysis. *Eur Geriatr Med.* 2015;6(6):523-540.
 56. Phillips JL, West PA, Davidson PM, Agar M. Does case conferencing for people with advanced dementia living in nursing homes improve care outcomes: evidence from an integrative review? *Int J Nurs Stud.* 2013;50(8):1122-1135.
 57. De Coninck L, Bekkering GE, Bouckaert L, Declercq A, Graff MJL, Aertgeerts B. Home- and community-based occupational therapy improves functioning in frail older people: a systematic review. *J Am Geriatr Soc.* 2017;65(8):1863-1869.
 58. Health Quality Ontario. *Team-Based Models for End-of-Life Care: An Evidence-Based Analysis.* Ontario Health Technology Assessment Series. 2014;14(20):1-49.

59. Haun MW, Estel S, Rucker G, et al. Early palliative care for adults with advanced cancer. *Cochrane Database Systematic Rev.* 2017;6:CD011129.
60. Shepperd S, Goncalves-Bradley DC, Straus SE, Wee B. Hospital at home: home-based end-of-life care. *Cochrane Database of Systematic Rev.* 2016;2016(2):CD009231.
61. Higginson IJ, Evans CJ. What is the evidence that palliative care teams improve outcomes for cancer patients and their families? *Cancer J.* 2010;16(5):423-435.
62. Higginson IJ, Finlay IG, Goodwin DM, et al. Is there evidence that palliative care teams alter end-of-life experiences of patients and their caregivers? *J Pain Symptom Manage.* 2003;25(2):150-168.
63. Lockett T, Phillips J, Agar M, Virdun C, Green A, Davidson PM. Elements of effective palliative care models: a rapid review. *BMC Health Serv Res.* 2014;14:136.
64. Candy B, Holman A, Leurent B, Davis S, Jones L. Hospice care delivered at home, in nursing homes and in dedicated hospice facilities: a systematic review of quantitative and qualitative evidence. *Int J Nurs Stud.* 2011;48(1):121-133.
65. Kim SL, Tarn DM. Effect of primary care involvement on end-of-life care outcomes: a systematic review. *J Am Geriatr Soc.* 2016;64(10):1968-1974.
66. May P, Normand C, Morrison RS. Economic impact of hospital inpatient palliative care consultation: review of current evidence and directions for future research. *J Palliative Med.* 2014;17(9):1054-1063.
67. Rizzo VM, Rowe JM. Cost-effectiveness of social work services in aging. *Res Soc Work Pract.* 2016;26(6):653-667.
68. Young C, Hall AM, Gonçalves-Bradley DC, et al. Home or foster home care versus institutional long-term care for functionally dependent older people. *Cochrane Database Systematic Rev.* 2017(4). <https://doi.org/10.1002/14651858.CD009844.pub2>.
69. Oeseburg B, Wynia K, Middel B, Reijneveld SA. Effects of case management for frail older people or those with chronic illness: a systematic review. *Nurs Res.* 2009;58(3):201-210.
70. Easton T, Milte R, Crotty M, Ratcliffe J. Advancing aged care: a systematic review of economic evaluations of workforce structures and care processes in a residential care setting. *Cost Effectiveness Resource Allocation.* 2016;14:12.
71. Hopman P, de Bruin SR, Forjaz MJ, et al. Effectiveness of comprehensive care programs for patients with multiple chronic

- conditions or frailty: a systematic literature review. *Health Policy*. 2016;120(7):818-832.
72. Roczen ML, White KR, Epstein EG. Palliative care and intensive care units. *J Hospice Palliative Nurs*. 2016;18(3):201-211.
 73. Windham BG, Bennett RG, Gottlieb S. Care management interventions for older patients with congestive heart failure. *Am J Manage Care*. 2003;9(6):447-459 (quiz 460-441).
 74. Richards S, Coast J. Interventions to improve access to health and social care after discharge from hospital: a systematic review. *J Health Serv Res Policy*. 2003;8(3):171-179.
 75. Dy SM, Apostol C, Martinez KA, Aslakson RA. Continuity, coordination, and transitions of care for patients with serious and advanced illness: a systematic review of interventions. *J Palliative Med*. 2013;16(4):436-445.
 76. Latour CH, Windt DA, Jonge P, et al. Nurse-led case management for ambulatory complex patients in general health care: a systematic review (structured abstract). *J Psychosom Res*. 2007;62(3):385-395.
 77. Zimmermann C, Riechelmann R, Krzyzanowska M, et al. Effectiveness of specialized palliative care: a systematic review. *JAMA*. 2008;299(14):1698-1709.
 78. Puts MTE, Toubasi S, Andrew MK, et al. Interventions to prevent or reduce the level of frailty in community-dwelling older adults: a scoping review of the literature and international policies. *Age Ageing*. 2017;46(3):383-392.
 79. Nevis I. *Educational Intervention in End-of-Life Care: An Evidence-Based Analysis*. Ontario Health Technology Assessment Series. 2014;14(17).
 80. Bai M, Reynolds NR, McCorkle R. The promise of clinical interventions for hepatocellular carcinoma from the west to mainland China. *Palliative Supportive Care*. 2013;11(6):503-522.
 81. Frank C, Wilson CR. Models of primary care for frail patients. *Can Fam Physician*. 2015;61(7):601-606.
 82. Pham B, Krahn M. *End-of-Life Care Interventions: An Economic Analysis*. Ontario Health Technology Assessment Series. 2014;14(18).
 83. Kane PM, Murtagh FE, Ryan K, et al. The gap between policy and practice: a systematic review of patient-centred care interventions in chronic heart failure. *Heart Failure Rev*. 2015;20(6):673-687.
 84. Eklund K, Wilhelmson K. Outcomes of coordinated and integrated interventions targeting frail elderly people: a systematic review of randomised controlled trials. *Health Soc Care Community*. 2009;17(5):447-458.

85. Garcia-Perez L, Linertova R, Martin-Olivera R, Serrano-Aguilar P, Benitez-Rosario MA. A systematic review of specialised palliative care for terminal patients: which model is better? *Palliative Med.* 2009;23(1):17-22.
86. Martinez KA, Aslakson RA, Wilson RF, et al. A systematic review of health care interventions for pain in patients with advanced cancer. *Am J Hospice Palliative Med.* 2014;31(1):79-86.
87. Ryburn B, Wells Y, Foreman P. Enabling independence: restorative approaches to home care provision for frail older adults. *Health Soc Care Community.* 2009;17(3):225-234.
88. Catania G, Beccaro M, Costantini M, et al. Effectiveness of complex interventions focused on quality-of-life assessment to improve palliative care patients' outcomes: a systematic review. *Palliative Med.* 2015;29(1):5-21.
89. Nordly M, Vadstrup ES, Sjøgren P, Kurita GP. Home-based specialized palliative care in patients with advanced cancer: a systematic review. *Palliative Supportive Care.* 2016;14(6):713-724.
90. Carpenter JG. Hospital palliative care teams and post-acute care in nursing facilities. *Res Gerontol Nurs.* 2017;10(1):25-34.
91. Candy B, Jones L, Varaganam M, Speck P, Tookman A, King M. Spiritual and religious interventions for well-being of adults in the terminal phase of disease. *Cochrane Database Systematic Rev.* 2012(5):CD007544.
92. Alcide A, Potocky M. Adult hospice social work intervention outcomes in the United States. *J Soc Work in End-of-Life Palliative Care.* 2015;11(3/4):367-385.
93. Ruiz-Iniguez R, Bravo Sobrino N, Pena Ibanez F, Navarro Siguero N, Seco Martinez A, Carralero Montero A. Nursing intervention on quality of life in people with home-based palliative care: a systematic review. *Medicina Paliativa.* 2017;24(2):72-82.
94. Phillips CO, Wright SM, Kern DE, Singa RM, Shepperd S, Rubin HR. Comprehensive discharge planning with postdischarge support for older patients with congestive heart failure: a meta-analysis. *JAMA.* 2004;291(11):1358-1367.
95. Sampson EL, Ritchie CW, Lai R, Raven PW, Blanchard MR. A systematic review of the scientific evidence for the efficacy of a palliative care approach in advanced dementia. *Int Psychogeriatrics.* 2005;17(1):31-40.
96. Procter E. Collaboration between the specialties in provision of end-of-life care for all in the UK: reality or utopia? *Int J Palliative Nurs.* 2012;18(7):339-347.

97. Bakker FC, Robben SHM, Olde Rikkert MGM. Effects of hospital-wide interventions to improve care for frail older inpatients: a systematic review. *BMJ Quality Safety*. 2011;20(8):680-691.
98. Dy SM, Shugarman LR, Lorenz KA, Mularski RA, Lynn J. A systematic review of satisfaction with care at the end of life. *J Am Geriatr Soc*. 2008;56(1):124-129.
99. Hodgkinson B, Haesler EJ, Nay R, O'Donnell MH, McAuliffe LP. Effectiveness of staffing models in residential, subacute, extended aged care settings on patient and staff outcomes. *Cochrane Database Systematic Rev*. 2011(6). <https://doi.org/10.1002/14651858.CD006563.pub2>.
100. Joseph R, Brown-Manhertz D, Ikwuazom S, Singleton JK. The effectiveness of structured interdisciplinary collaboration for adult home hospice patients on patient satisfaction and hospital admissions and re-admissions: a systematic review. *JBI Database Systematic Rev Implementation Rep*. 2016;14(1):108-139.
101. Lupari M, Coates V, Adamson G, Crealey GE. "We're just not getting it right"—how should we provide care to the older person with multi-morbid chronic conditions? *J Clin Nurs*. 2011;20(9/10):1225-1235.
102. Maharaj S, Harding R. The needs, models of care, interventions and outcomes of palliative care in the Caribbean: a systematic review of the evidence. *BMC Palliative Care*. 2016;15:9.
103. Singer AE, Goebel JR, Kim YS, et al. Populations and interventions for palliative and end-of-life care: a systematic review. *J Palliative Med*. 2016;19(9):995-1008.
104. Soares MM, Jacobs K, Laugaland K, Aase K, Barach P. Interventions to improve patient safety in transitional care—a review of the evidence. *Work*. 2012;41:2915-2924.
105. Ellis G, Whitehead MA, O'Neill D, Langhorne P, Robinson D. Comprehensive geriatric assessment for older adults admitted to hospital. *Cochrane Database Systematic Rev* (online). 2011(7):CD006211.
106. Maddocks M, Lovell N, Booth S, Man WD, Higginson IJ. Palliative care and management of troublesome symptoms for people with chronic obstructive pulmonary disease. *Lancet*. 2017;390(10098):988-1002.
107. Bakitas M, Dionne-Odom JN, Pamboukian SV, et al. Engaging patients and families to create a feasible clinical trial integrating palliative and heart failure care: results of the ENABLE CHF-PC pilot clinical trial. *BMC Palliat Care*. 2017; 16(1):45.

108. Amador S, Goodman C, Mathie E, Nicholson C. Evaluation of an organisational intervention to promote integrated working between health services and care homes in the delivery of end-of-life care for people with dementia: understanding the change process using a social identity approach. *Int J Integrated Care*. 2016;16(2):14.
109. Bone AE, Morgan M, Maddocks M, et al. Developing a model of short-term integrated palliative and supportive care for frail older people in community settings: perspectives of older people, carers and other key stakeholders. *Age Ageing*. 2016;10.1093/ageing/afw124.
110. Goodman C, Dening T, Gordon AL, et al. Effective health care for older people living and dying in care homes: a realist review. *BMC Health Serv Res*. 2016;16:269.
111. World Health Organization. *Continuity and Coordination of Care; A Practice Brief to Support Implementation of the WHO Framework on Integrated People-Centred Health Services*. Geneva, Switzerland: World Health Organization; 2018.
112. Gomez-Batiste X, Connor S. *Building Integrated Palliative Care Programs and Services*. London, England: Worldwide Hospice Palliative Care Alliance; 2017.
113. Knaul FM, Farmer PE, Krakauer EL, et al. Alleviating the access abyss in palliative care and pain relief—an imperative of universal health coverage: the Lancet Commission report. *Lancet*. 2017. [https://doi.org/10.1016/s0140-6736\(17\)32513-8](https://doi.org/10.1016/s0140-6736(17)32513-8). Accessed October 11, 2017.
114. Dawson J, Doll H, Fitzpatrick R, Jenkinson C, Carr AJ. The routine use of patient reported outcome measures in healthcare settings. *BMJ*. 2010;340:c186.
115. Greenhalgh J. The applications of PROs in clinical practice: what are they, do they work, and why? *Quality Life Res*. 2009;18(1):115-123.
116. Boyce MB, Browne JP, Greenhalgh J. The experiences of professionals with using information from patient-reported outcome measures to improve the quality of healthcare: a systematic review of qualitative research. *BMJ Quality Safety*. 2014;23(6):508-518.
117. Ellis-Smith C, Evans CJ, Murtagh FE, et al. Development of a caregiver-reported measure to support systematic assessment of people with dementia in long-term care: the Integrated Palliative care Outcome Scale for Dementia. *Palliative Med*. 2016;10.1177/0269216316675096.
118. Ellis-Smith C, Higginson IJ, Daveson BA, Henson LA, Evans CJ, BuildCARE. How can a measure improve assessment and management of symptoms and concerns for people with dementia in

- care homes? A mixed-methods feasibility and process evaluation of IPOS-Dem. *PLoS One*. 2018;13(7):e0200240.
119. Collins ES, Witt J, Bausewein C, Daveson BA, Higginson IJ, Murtagh FE. A systematic review of the use of the Palliative care Outcome Scale and the support team Assessment Schedule in Palliative Care. *J Pain Symptom Manage*. 2015;50(6):842-853 (e819).
 120. Schildmann EK, Groeneveld EI, Denzel J, et al. Discovering the hidden benefits of cognitive interviewing in two languages: the first phase of a validation study of the Integrated Palliative care Outcome Scale. *Palliative Med*. 2016;30(6):599-610.
 121. Harding R, Selman L, Agupio G, et al. Validation of a core outcome measure for palliative care in Africa: the APCA African Palliative Outcome Scale. *Health Quality Life Outcomes*. 2010;8:10.
 122. Pukrittayakamee P, Sapinum L, Suwan P, Harding R. Validity, reliability and responsiveness of the Thai Palliative Care Outcome Scale staff and patient versions among cancer patients. *J Pain Symptom Manage*. 2018;56(3):414-420.
 123. World Health Organization. *Multisectoral Action for a Life Course Approach to Healthy Ageing: Draft Global Strategy and Plan of Action on Ageing and Health. Report to the Secretariat*. Geneva, Switzerland: World Health Organization; 2016.
 124. National Institute for Health and Clinical Excellence. *Quality Standard for End of Life Care for Adults*. London, England: National Institute for Health and Clinical Excellence; 2011.
 125. Pfadenhauer LM, Gerhardus A, Mozygemba K, et al. Making sense of complexity in context and implementation: the Context and Implementation of Complex Interventions (CICI) framework. *Implementation Sci*. 2017;12(1):21.
 126. Saini V, Garcia-Armesto S, Klemperer D, et al. Drivers of poor medical care. *Lancet*. 2017;390(10090):178-190.
 127. Ageing in Africa. Global Ageing website. <http://www.global-ageing.eu/agafrica.html>. Accessed July 23, 2018.
 128. Perrels AJ, Fleming J, Zhao J, et al. Place of death and end-of-life transitions experienced by very old people with differing cognitive status: retrospective analysis of a prospective population-based cohort aged 85 and over. *Palliative Med*. 2014;28(3):220-233.
 129. Bone AE, Gao W, Gomes B, et al. Factors associated with transition from community settings to hospital as place of death for adults aged 75 and older: a population-based mortality follow-back survey. *J Am Geriatr Soc*. 2016. <https://doi.org/10.1111/jgs.14442>.

130. Hui D, Bruera E. Integrating palliative care into the trajectory of cancer care. *Nat Rev Clin Oncol*. 2016;13(3):159-171.
131. Barber SL, Ong P, Nozaki S. [special article] The 40th anniversary of the declaration of Alma Ata. Universal health coverage and the renewal of primary health care: a commentary. *J Int Health*. 2018;33(2).
132. Ong PE, Evans C. *Why Health Systems Must Change: Addressing the Needs of Ageing Populations in Low- and Middle-Income Countries*. London, England: HelpAge International; 2014.
133. Selman LE, Beynon T, Radcliffe E, et al. “We’re all carrying a burden that we’re not sharing”: a qualitative study of the impact of cutaneous T-cell lymphoma on the family. *Br J Dermatol*. 2015;172(6):1581-1592.
134. Streid J, Harding R, Agupio G, et al. Stressors and resources of caregivers of patients with incurable progressive illness in sub-Saharan Africa. *Qualitative Health Res*. 2014;24(3):317-328.
135. Selman L, Simms V, Penfold S, et al. “My dreams are shuttered down and it hurts lots”—a qualitative study of palliative care needs and their management by HIV outpatient services in Kenya and Uganda. *BMC Palliative Care*. 2013;12(1):35.
136. Selman L, Higginson IJ, Agupio G, et al. Meeting information needs of patients with incurable progressive disease and their families in South Africa and Uganda: multicentre qualitative study. *BMJ*. 2009;338:b1326.
137. Harding R, Higginson IJ. Inclusion of end-of-life care in the global health agenda. *Lancet Global Health*. 2014;2(7):e375-e376.
138. Christensen K, Doblhammer G, Rau R, Vaupel JW. Ageing populations: the challenges ahead. *Lancet*. 2009;374(9696):1196-1208.
139. Barnett K, Mercer SW, Norbury M, Watt G, Wyke S, Guthrie B. Epidemiology of multimorbidity and implications for health care, research, and medical education: a cross-sectional study. *Lancet*. 2012;380(9836):37-43.
140. Murray CJ, Vos T, Lozano R, et al. Disability-adjusted life years (DALYs) for 291 diseases and injuries in 21 regions, 1990–2010: a systematic analysis for the Global Burden of Disease Study 2010. *Lancet*. 2012;380(9859):2197-2223.
141. Barber N. Ward Staffing Template: Inpatient Units. Executive Board Meeting 27th March 2014. Brighton, England: Sussex Community NHS Trust; 2014.
142. Mahendradhata Y, Souares A, Phalkey R, Sauerborn R. Optimizing patient-centeredness in the transitions of healthcare

- systems in low- and middle-income countries. *BMC Health Serv Res.* 2014;14:386.
143. Victor A, George CE, Inbaraj LR, Norman G. Benefit or harm? A study on impact of collusion on the quality of life among palliative care patients. *Indian J Palliative Care.* 2018;24(1):61-66.
 144. Lowther K, Selman L, Simms V, et al. Nurse-led palliative care for HIV-positive patients taking antiretroviral therapy in Kenya: a randomised controlled trial. *Lancet HIV.* 2015. [https://doi.org/10.1016/S2352-3018\(15\)00111-3](https://doi.org/10.1016/S2352-3018(15)00111-3).
 145. World Health Organization. Universal Health Coverage. <http://www.who.int/mediacentre/factsheets/fs395/en/>. Accessed August 2, 2018.
 146. Harding R, Selman S, Powell R, et al. Research into palliative care in sub-Saharan Africa. *Lancet Oncol.* 2013;14(4):183-188.
 147. Greenhalgh T, Peacock R. Effectiveness and efficiency of search methods in systematic reviews of complex evidence: audit of primary sources. *BMJ.* 2005;331(7524):1064-1065.
 148. Candy B, Jones L, Drake R, Leurent B, King M. Interventions for supporting informal caregivers of patients in the terminal phase of a disease. *Cochrane Database Systematic Rev* (online). 2011(6):CD007617.

Funding/Support: Our research was funded by the World Health Organization. Our research team was also supported by the Collaboration for Leadership in Applied Health Research and Care (CLAHRC) South London, which is part of the National Institute for Health Research (NIHR) and is a partnership of King's Health Partners, St. George's University, London, and St. George's Healthcare NHS Trust. Catherine Evans holds a HEE/NIHR Senior Clinical Lectureship; Matthew Maddocks holds a NIHR Career Development Fellowship; and Irene Higginson is an emeritus NIHR senior investigator. The views expressed in this publication are those of the author(s) and do not necessarily represent the official policy or position of the World Health Organization or those of the NHS, the NIHR, or the UK Department of Health.

Conflict of Interest Disclosures: All the authors completed the ICMJE Form for Disclosure of Potential Conflicts of Interest. Paul Ong reported that he was an employee of the funding sponsor, the World Health Organization, and was involved in the extraction, analysis, and interpretation of data.

Acknowledgments: We acknowledge and thank the following individuals for working with us on this review: India Tunnard, for administering the project and collating and editing the final report; John Woodcock, an information support specialist, for supporting the development of the search strategy; Javiera Leniz Martelli and Jo Teixeira, for translating the Spanish and Portuguese, respectively; Pamela Turrillas Villagra, for researching and identifying Latin American region literature; Liliana de Lima and Octavio Vergara, for supporting the identification of Latin American region literature; Amara Frances Chizoba,

for identifying African region gray literature; and Ka Meng Ao, a master's degree student, for sharing data from her Greater China systematic review.

Address correspondence to: Catherine Evans and Matthew Maddocks, King's College London, Cicely Saunders Institute, Bessemer Road, SE5 9PJ, United Kingdom (email: catherine.evans@kcl.ac.uk ; matthew.maddocks@kcl.ac.uk).

Supplementary Material

Additional supporting information may be found in the online version of this article at [http://onlinelibrary.wiley.com/journal/10.1111/\(ISSN\)1468-0009](http://onlinelibrary.wiley.com/journal/10.1111/(ISSN)1468-0009):

Appendix 1. Search Strategy for Medline

Appendix 2. Author Year and Aim by Included Systematic Review

Appendix 3. Countries Included in Systematic Reviews by WHO Region

Appendix 4. AMSTAR Quality Appraisal by Included Systematic Review

Appendix 5. Service Model Providers by Respective Systematic Review

Appendix 6. Target Outcomes Reported in the Systematic Reviews