

A HEALTH LEADERSHIP OPPORTUNITY

The **Milbank Fellows Program** is a new, one-year leadership program for executive branch and senior legislative state and large county government leaders committed to improving population health in their communities.

Through this program fellows will:

- Gain new knowledge about specific population health issues, interdisciplinary health and human services systems, and evidence-based approaches to improving population health;
- Expand their leadership capacities to articulate and drive forward a population health vision and agenda;
- Create meaningful connections with resources and a network, so they can leverage their new knowledge and capacities to take action in their state; and
- Engage with senior leaders at the Milbank Memorial Fund and their network of state population health experts.

Led by expert trainers and current and former state policymakers, this program will advance the work of 12 to 15 participants to address challenges and opportunities in today's complex health policy environment. There are no costs to participants.



ABOUT THE MILBANK MEMORIAL FUND

The Milbank Memorial Fund is a nonpartisan, trusted foundation focused on improving the health of communities and entire populations. For over 30 years the Fund has built networks of state leaders from across the country and political spectrum who are committed to using evidence and experience to develop policies to improve population health.

THE MILBANK FELLOWS PROGRAM

The Fund believes that state leaders are the drivers of innovation and improvement in population health. We are committed to equipping and supporting leaders in the executive and legislative branches of state government with the knowledge, leadership capacities, and connections to navigate the complexities of systems and health policy to advance population health. The Milbank Fellows Program is our newest offering to support state population health leaders.

Program Format, Key Dates, and Activities for the 2021–2022 Milbank Fellows Program Cohort

Throughout the year-long program, fellows will participate in two highly interactive in-person meetings and a series of virtual learning events where they will learn from one another and other senior state leaders and health policy experts. Fellows will have access to individualized technical assistance for themselves and their senior teams on areas of interest in addition to a library of population health and public sector leadership resources.

All participants who are accepted into the 2021–2022 cohort must commit to:

- Fellowship Launch Meeting*
September 22–24, 2021
(location TBD)
- Virtual Fellowship Seminars: three, two-hour video meetings to be scheduled between **November 2021 and May 2022**.
- Optional Individual Fellow Calls (three calls) and Individual Technical Assistance (two calls) between **October 2021 and June 2022**.
- Final Fellowship Meeting*
June 14–17, 2022
(location TBD)

* The Fund anticipates these meetings will be held in person. However, if local public health guidance in the selected location prevents in-person activities due to the COVID-19 pandemic, they may shift to a virtual format.

Who Can Participate in the Milbank Fellows Program?

The Milbank Fellows Program seeks state leaders who demonstrate a commitment to:

- **Acting** on a self-chosen population health improvement goal
- **Acquiring new knowledge** and sharing their own subject matter expertise on key areas of population health policy and program administration
- **Engaging with other fellows** and members of the Milbank Memorial Fund national network
- **Participating in self-assessment and reflection** on leadership strengths and opportunities for growth
- **Being engaged** and present during the fellowship, including through a commitment to attend in-person and virtual meetings

Participants will come from a variety of backgrounds, including:



Senior executives who are part of a governor's cabinet, lead state departments, or oversee entire divisions within a state or large-county department (e.g., Health Commissioner, Budget Director, Public Health Officer, Medicaid Director)



Legislators who hold formal leadership positions in key committees in the House and Senate (e.g., Chair or Co-Chair of Health and Human Services Committee, Chair or Co-Chair of Ways and Means Committee)



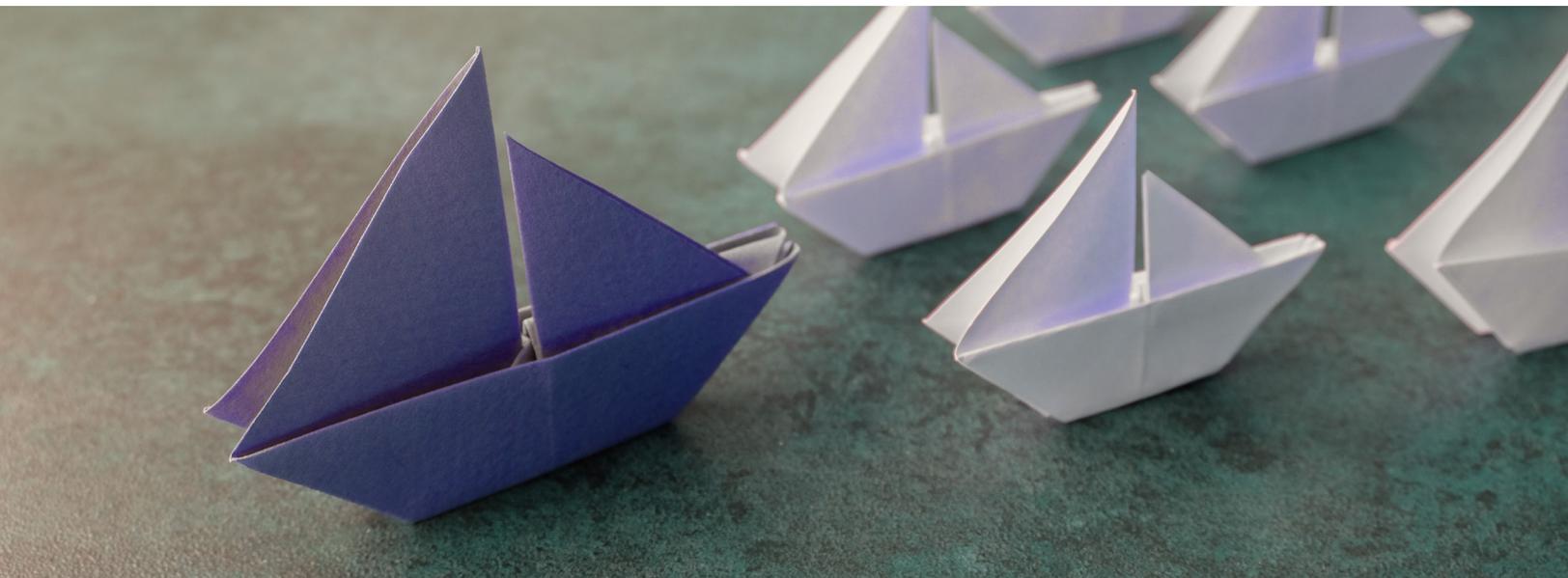
Nomination and Selection Process

The Fund will select up to 15 participants for the 2021–2022 Milbank Fellows Program cohort. To be considered for the program or to nominate someone for the program, you must complete a [brief online form](#) and submit the applicant’s resume by July 2, 2021.

Selection Criteria

When selecting participants for the Milbank Fellows Program, the Fund will prioritize nominees who demonstrate:

- The position and authority to implement or change state policy, public program design, or financing to advance population health.
- Experience in health policy, public health and/or human services programs demonstrated by professional experience and/or lived experience.
- A commitment to equity and to advancing policies and programs that address the social drivers of health, reduce racial and other health disparities, and create equal opportunity for all populations.
- An orientation toward collaboration and the ability and willingness to work with colleagues and stakeholders to find common ground and advance change.
- An interest in being part of a national network of leaders working with the Milbank Memorial Fund to improve population health.



Additionally, the Fund is committed to building a diverse cohort of participants that includes:

- **Leaders of color** – we strongly encourage nominations of people of color.
- **Regional representation** – we strive to have participants from a variety of states and regions.
- **Political party balance** – we strive to have balanced representation by party affiliation.
- **Position and role** – we strive to have a mix of legislative and executive participants.

FOR MORE INFORMATION

The Milbank Memorial Fund has engaged the Colorado Health Institute to support the Milbank Fellows Program.

If you are interested in participating in the Milbank Fellows Program and would like to learn more, or if you have any questions about the nomination process, please contact Karam Ahmad at ahmadk@coloradohealthinstitute.org.

If you would like to nominate someone to participate in the Milbank Fellows Program, please complete the online nomination form. surveymonkey.com/r/MilbankFellows

